

11 September, 2026

To

The Board of Directors

Moneyview Limited

17/1, 1st and 2nd Floor
The Address Building
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Kadubeesanahalli, Bellandur
Bangalore South
Bangalore 560 103
Karnataka, India

Axis Capital Limited

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Mumbai 400 025, Maharashtra, India

BofA Securities India Limited

Ground Floor, "A" Wing, One BKC
"G" Block, Bandra Kurla Complex
Bandra (East), Mumbai 400 051
Maharashtra, India

IIFL Capital Services Limited

(formerly known as IIFL Securities Limited)

24th Floor, One Lodha Place
Senapati Bapat Marg, Lower Parel (West)
Mumbai 400 013
Maharashtra, India

Kotak Mahindra Capital Company Limited

27 BKC, 1st Floor
Plot No. C-27, "G" Block
Bandra Kurla Complex, Bandra
(East) Mumbai 400 051, Maharashtra, India

Ladies and Gentlemen

Subject: Proposed initial public offering of equity shares of face value of Rs. 1 each ("Equity Shares") by Moneyview Limited (the "Company") and such offering (the "Offer")

With reference to the captioned matter, we Redseer Strategy Consultants Private Limited ("**We/Redseer**"), hereby accord our no-objection and our consent to: (i) use of and references to our names to the extent of the information provided by us in our report titled "India's Digital Credit Revolution" dated 11 September, 2026 and enclosed herewith as **Annexure A (the "Report")** (ii) quoting of information or reproduction of content in relation to our Report including its contents or any extract thereof, being included in the updated draft red herring prospectus ("**UDRHP**"), intended to be filed by the Company with the Securities and Exchange Board of India (the "**SEBI**"), the red herring prospectus ("**RHP**") and the prospectus ("**Prospectus**") that the Company intends to file with Registrar of Companies, Karnataka at Bengaluru and thereafter with SEBI and the relevant stock exchange(s) where the Equity Shares are proposed to be listed (the "**Stock Exchanges**") (collectively including any addenda, corrigenda thereto, along with the abridged prospectus, the "**Offer Documents**") and in any other documents including investor presentations, research reports, roadshows or other material and any international supplement of the foregoing for distribution to investors outside India prepared by the Company or the BRLMs in connection with the Offer (collectively, together with the Offer Documents, the "**Offer Materials**").

We also confirm that we are independent consultants with respect to the Company, its subsidiaries, its associates, its promoter(s), members of the promoter group, its directors, its key managerial personnel,

its senior management and the BRLMs. We further confirm that we have, where required obtained requisite consents that may be required from any governmental authority or other person (including any entity) in relation to any information used by us in the Report.

We confirm that we are not, and have not in the past, been engaged or interested in the formation, or promotion, or management, of the Company. We also confirm that we do not have any other business relationship with the Company other than as set out in the engagement letter dated 20th May 2025 and the addendum dated 22nd July 2026. We confirm that as per our records, none of the Company, its directors, its promoter(s), key managerial personnel, members of the senior management, selling shareholders or the BRLMs to the Offer, as listed out in **(Annexure B)**, is a related party with respect to us, as per definition of “related party” provided under the Companies Act, 2013 and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, each as amended, as on date of this letter.

We confirm that we are not and have not in the past been engaged or interested in the formation or promoter or management of the Company. We confirm that we do not have any relation with the Company, its directors, its promoters, its promoter group, its key managerial personnel and senior management personnel and the selling shareholders as listed out in Annexure B, nor the BRLMs to the Offer except for preparation of the Report.

We also give our consent to include the Report, redacted engagement letter dated 20th May 2025 and the redacted addendum dated 22nd July 2026 (as included in **Annexure C**) and this letter as part of the section titled “*Material Contracts and Documents for Inspection*” in the UDRHP, RHP and Prospectus which will be available for public inspection from the date of filing of the RHP until the Bid/Offer Closing Date and have no objection with you sharing the Report with any regulatory or judicial authority as required by law or regulation in relation to the Offer. Further, we consent to include a weblink to the Report and this letter in the Offer Documents in order to enable access thereto on the website of the Company. We also consent to disclose the date of its appointment pursuant to engagement letter dated May 20, 2025 and the addendum dated July 22, 2026, for the purpose of preparing/commissioning this Report, in the Offer Documents

Subject to compliance with the terms hereof, we further confirm that there are no further consents, permissions, approvals or intimation required for reproducing the information contained in the Report in any Offer Materials in full. We also agree that such disclosures would be made only as deemed fit by the Company and the BRLMs and this letter does not impose any obligation on the Company and/or BRLMs to make any or all the disclosures for which the consent is being sought and granted in terms of this letter. This consent will remain valid unless withdrawn in writing by us.

We confirm that we and our associate company/ies (as defined under the Companies Act, 2013) do not hold any Equity Shares of the Company.

We confirm that all information contained in the Report has been obtained by us from sources believed by us to be true and reliable and after exercise of due care and diligence by us. We further confirm that we have, where required, obtained requisite consent that may be required from any authority or any other person in relation to any information used by us in the Report. We further confirm that the above information in relation to us is true, fair and correct and there is no untrue statement or omission which would render the contents of this consent letter or of the Report misleading in its form or context. The Report is not a recommendation to invest/disinvest in any entity covered in the Report and the Report should not be construed as investment advice within the meaning of any law or regulation. Redseer has prepared this report in an independent and objective manner, and it has taken all reasonable care to ensure its accuracy and completeness.

We represent that our execution, delivery and performance of this consent letter have been duly authorized by all necessary actions (corporate or otherwise).

We confirm that we will immediately communicate any changes in writing in the above information to the Company and the BRLMs until the date when the Equity Shares that are allotted and/ or transferred in the Offer, commence listing and trading on the Stock Exchanges. In the absence of any such communication from us, BRLMs and the legal counsels, each to the Company and the BRLMs, can

assume that there is no change to the above information until the Equity Shares commence trading on the Stock Exchanges pursuant to the Offer.

For the sake of clarity, this consent letter does not provide the right to the Company to name us as an expert on the Offer Materials.

Please ensure that wherever information from the Report is used in the Offer Materials or such other presentations, (i) proper reference of the Report as the source of such information is cited along with; and (ii) the Company should ensure that the information is presented in the same context as that in the Report and should not be selectively extracted and used in a manner that distorts the views expressed by us in the Report.

This consent letter can be relied on by the Company, the BRLMs and the legal advisors to each of the Company and the BRLMs. We hereby consent to the submission and disclosure of this consent letter and the Report as may be necessary to the SEBI, the Stock Exchanges, repository portal of the Stock Exchanges as required pursuant to the SEBI circular dated December 5, 2024 and any other legal, governmental, regulatory or judicial authorities and/or for any other litigation as may be required.

We further consent to this letter being included for the records to be maintained by the BRLMs in connection with the Offer and in accordance with applicable law.

We agree to keep the information regarding the Offer, your request and this consent letter in relation to the offer are strictly confidential.

This consent letter, including any annexures hereto, is for information and for inclusion (in part or full) in the Offer Documents or any other Offer Materials.

All capitalized terms used herein and not specifically defined shall have the same meaning as ascribed to them in the Offer Documents, as the case may be.

Yours faithfully,

For Redseer Strategy Consultants Pvt Ltd



Authorised Signatory

Name: Rohan Agarwal

Designation: Partner

CC:

Legal Counsel to the Company as to Indian Law

Shardul Amarchand Mangaldas & Co.

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Industry Report

India's Digital Credit Revolution

The Rise of Full-Stack Financial Platforms and the Middle India Opportunity

Executive Summary

- India's nominal Gross Domestic Product ("GDP") is projected to grow at ~9.5% Compound Annual Growth Rate ("CAGR") between FY2026 and FY2031P, anchored by rising private consumption enabled by the growth in household credit
- This economic growth is supported by favourable macroeconomic tailwinds, including a young workforce, rapid urbanisation, rising household incomes, and deepening digital penetration. Together, these factors are accelerating consumption, particularly in discretionary categories, while strengthening the long-term foundation for retail credit demand.
- Rising incomes have resulted in the expansion of middle-income households across city tiers, further driving this consumption growth. Middle-income households account for ~54% of all households in India in FY2026, a share projected to increase to ~57% by FY2031P. This expansion is primarily driven by Tier 2+ cities, which are expected to contribute 65-70% of this growth.
- Digital infrastructure is becoming increasingly integral to daily life in India, with the country's digital population expected to expand significantly by FY2031P. India's digital adoption remains mobile-first, with the number of smartphone users projected to increase from 723-737 million in FY2026 to 920-980 million by FY2031P.
- Rising incomes, young population and widespread digital adoption are together fuelling the emergence of 'Middle India,' a rapidly expanding, digitally savvy, upwardly mobile consumer class characterised by growing purchasing power and deeper engagement with formal and digital services.
- Sustained government initiatives, alongside the expansion of India's digital public infrastructure, are accelerating the adoption of digital consumption across sectors, as reflected in the growth of online commerce and digital services. This shift is also enabling broader uptake of digital financial services, supported by Aadhaar-based eKYC and the Unified Payments Interface ("UPI"), and reflected in the rise of the Reserve Bank of India ("RBI")'s Financial Inclusion Index from 43.4 in FY2017 to 67.0 in FY2025.
- As a result, India's adult population continues to present a significant headroom for growth - with ~60% projected to be a part of the formal credit ecosystem by FY2031P. India's credit-served population is expected to expand from ~533 million in FY2026 to 675-725 million by FY2031P. This expansion is likely to be led by Middle India, with data-led digital credit products - leveraging alternative data for underwriting and risk assessment - emerging as a key engine of retail loan growth.
- India's retail lending market is thus set to nearly double by FY2031P, with retail loan sanctions projected to grow at a CAGR of 13-15% from ₹76.6 trillion (~US\$0.9 trillion) in FY2026 to ₹138-151 trillion (US\$1.5-1.7 trillion) by FY2031P. Within this, unsecured loans have emerged as the faster-growing segment, expected to grow at a CAGR of 17-19% between FY2026 and FY2031P.
 - a. **Personal loans**, in particular, grew at a CAGR of ~43% between FY2021 and FY2026 and are projected to reach ₹33-36 trillion (US\$0.37-0.40 trillion) by FY2031P, expanding at a CAGR of 18-20% over FY2026-FY2031P.
 - b. **Digital personal loans** accounted for ~15% of unsecured personal loans sanctioned in FY2026 and represent the fastest-growing segment within unsecured lending, projected to grow at a

CAGR of 26-27% over FY2026-FY2031P. This growth is driven by AI/ML-based underwriting, alternative-data models, and faster, frictionless access to credit.

- Against this backdrop, full-stack financial platforms are emerging as a structurally differentiated model in India's digital financial services landscape, integrating lending, insurance, payments, and investments within a single, data-led ecosystem.*
- Moneyview Limited accounted for approximately 10.5% of total digital unsecured personal loan sanctions and around 1.6% of overall unsecured personal loan sanctions in FY2026. Moneyview Limited is also the largest full-stack digital lending platform among its digital lending platform peers in India as of FY2025, based on assets under management ("AUM"). With the personal loans market projected to expand to ₹33-36 trillion (US\$0.37-0.40 trillion) and penetration expected to reach 20-21% by FY2031P, platforms such as Moneyview Limited are well positioned to benefit from the significant headroom for growth.*
- Moneyview Limited reduced its annualised loss rate from 7.93% in FY2024 to 7.07% in FY2025 and further to 6.95% in FY2026, even as industry-wide delinquency levels increased, with the industry average rising from 7.80% in FY2024 to 8.29% FY2026.*

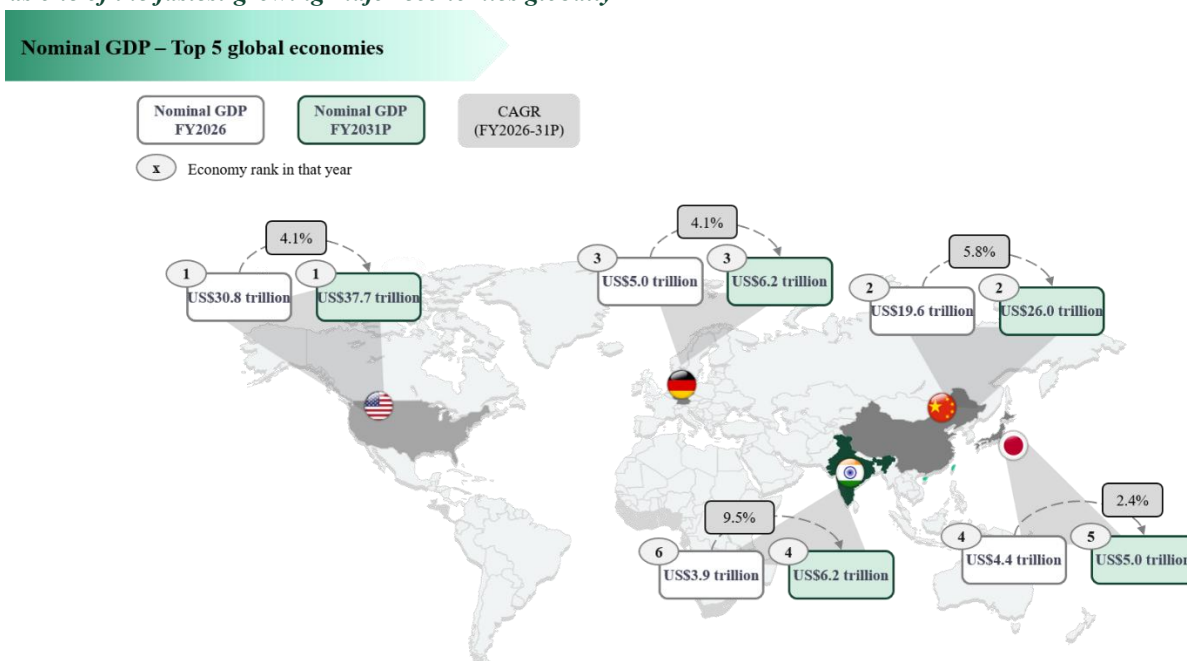
Chapter 1: Indian Macroeconomic & Digital Tailwinds

India continues to stand out as the fastest-growing major economy, supported by rising household consumption, rapid digitisation, deeper internet access, and the steady expansion of its middle-income population. These forces are reshaping the country's socioeconomic profile and driving the emergence of a broad Middle India cohort - young, aspirational, and increasingly confident in using digital platforms across consumer categories. As this segment becomes more integrated into formal financial channels and engages more actively with digital products, it is creating a large and steadily expanding base of consumers primed for credit adoption and broader financial services participation.

1.1. India's economic expansion is creating new opportunities across the lending ecosystem, as rising GDP and consumption unlock deeper financial participation

India is the sixth largest economy with a nominal GDP of ~₹353 trillion (US\$3.9 trillion) in Fiscal Year ("FY") 2026 as per International Monetary Fund ("IMF") data. Over the past decade between FY2015 and FY2025, India was the fastest-growing economy among G20 nations, as per IMF data. Looking ahead, the IMF projects nominal GDP to grow at approximately 9.5% annually between FY2026 and FY2031P, reaching ~₹556 trillion (US\$6.2 trillion) by FY2031P. Over this period, India is expected to remain the fastest-growing major economy in real GDP terms and is projected to become the world's fourth largest economy. This growth trajectory is led by rapid investments in infrastructure, a demographic dividend, increased global economic integration and digital adoption among others.

Figure 1: India is on course to become the world's fourth-largest economy by FY2031P, cementing its position as one of the fastest-growing major economies globally



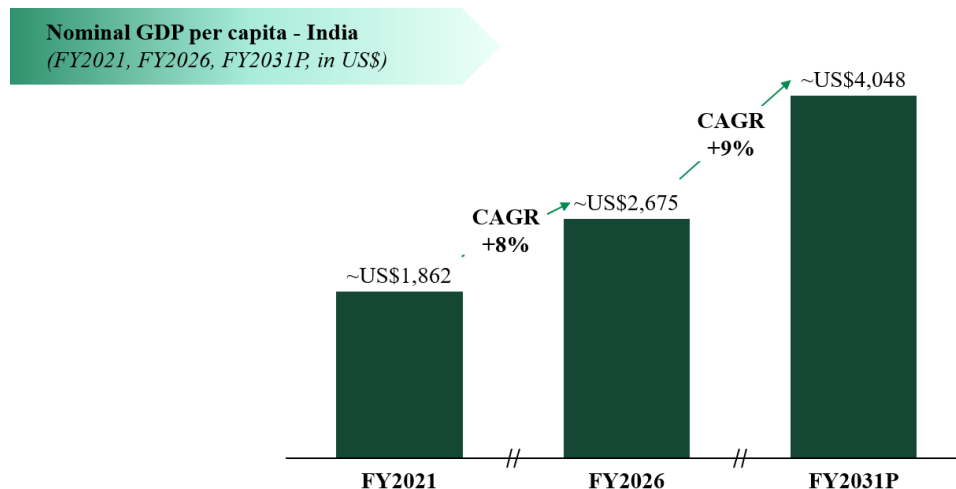
Note(s):

1. For India, this is FY2026 and FY2031P; for other economies, it is CY2025 and CY2030 as per IMF

2. Conversion rate: US\$1 = ₹90

Source(s): World Economic Outlook (April 2026), IMF

Figure 2: India's GDP per capita in FY2026 was US\$2,675 and is projected to grow at 9% CAGR to reach US\$4,048 by FY2031P according to the IMF



Source(s): World Economic Outlook (April 2026), IMF

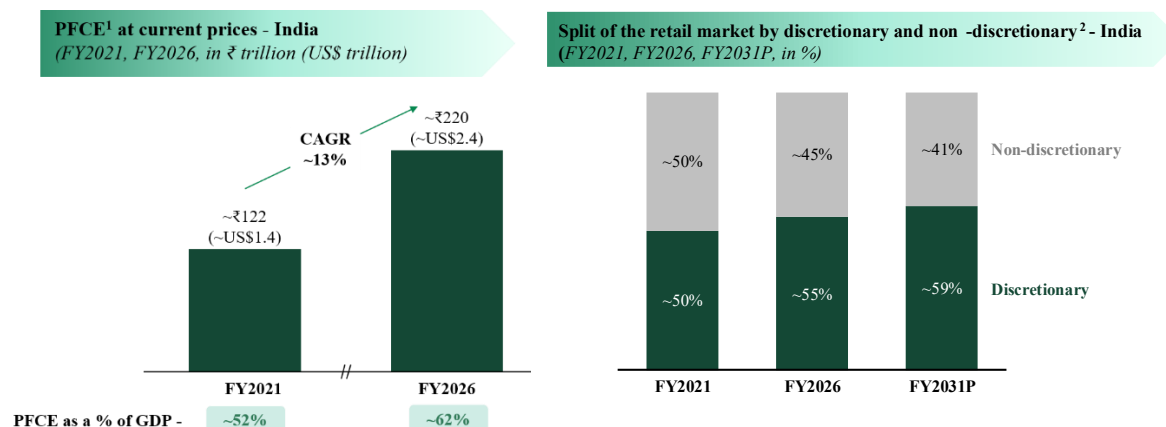
1.2. Rising private consumption supported by an expanding credit market is shaping India's economic growth trajectory

India's economic growth continues to be anchored by two structural growth engines - expansion of credit and rising private consumption. India's Private Final Consumption Expenditure ("PFCE") remains the largest component of GDP, contributing ~62% of India's GDP based on Provisional Estimates ("PE") for FY2026 as per the Ministry of Statistics and Programme Implementation ("MoSPI"). In parallel, India's credit ecosystem has expanded steadily, supported by rising household incomes, increasing financial inclusion, and rapid digitisation of lending and payments infrastructure. The expansion and improved accessibility of formal credit have underpinned economic growth and strengthened private consumption by enabling households to meet a broader array of essential and aspirational needs.

1.2.1. India's private consumption is growing faster than GDP, providing an additional impetus to overall economic growth

India's private consumption continues to grow at a pace exceeding overall GDP growth, with PFCE registering a robust ~13% CAGR between FY2021 and FY2026. On a per capita basis, PFCE grew at ~13% between FY2021 and FY2026, compared to GDP per capita growth of ~8%, indicating a sustained increasing appetite for consumption in the economy. India's PFCE-to-GDP thus stands at ~62% in FY2026, which, compared to global developed economies such as the United States of America (USA) with a PFCE-to-GDP ratio of 68%, indicates potential for further growth. With rising disposable incomes and evolving aspirations, the next phase of growth is set to be driven increasingly by discretionary categories like consumer durables, travel and leisure, apparel, personal care, food services, and more. Consumer spending is moving beyond essentials to lifestyle and experience-oriented spending, further reinforcing the long-term consumption opportunity in India. This trend is reflected in the rise of discretionary items' share in the overall retail market, increasing from 50% in FY2021 to 55% in FY2026. With strong underlying growth in consumption spending, discretionary household expenditures in India are projected to further expand, reaching 59% by FY2031P.

Figure 3: India's PFCE has outpaced GDP growth at 13% CAGR between FY2021 and FY2026, with retail spends witnessing a shift towards discretionary spends



Note(s):

1. Second revised estimates ("2nd RE") have been considered for FY2021, and Provisional Estimates ("PE") have been considered for FY2026.

2. Discretionary expenditures include spending on categories such as Fast-Moving Consumer Goods ("FMCG") (excl. staples) apparel, consumer electronics, consumer appliances, general merchandise, and beauty & personal care (BPC), among others. These tend to have cyclical demand, fluctuating with economic conditions. Non-Discretionary expenditures encompass spending on essential categories such as pharmaceuticals, staples and fresh food, which are less sensitive to economic changes.

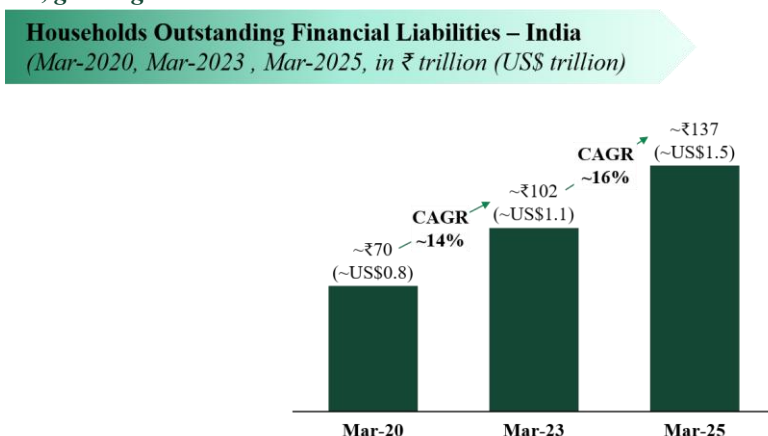
3. Conversion rate: US\$1 = ₹90

Source(s): MoSPI, Redseer Research and Analysis

1.2.2. Steady growth in household credit is enabling higher consumption and contributing to India's broader economic expansion

India has witnessed a steady expansion in household credit over the past five years, underpinned by widening access to formal finance and rising borrowing capability among households. As per RBI, India's outstanding household financial liabilities increased from ₹69.9 trillion in March 2020 to ₹136.6 trillion in March 2025, reflecting a CAGR of ~14% over the period. This sustained rise reflects the widening use of formal credit by households across a diverse set of needs, including home purchases and improvements, vehicle ownership, education-related expenses, healthcare, and other recurring financial commitments. As aspirations evolve and financial needs become more diverse, households are expected to engage more actively with formal credit, supported by wider product availability and more affordable borrowing options.

Figure 4: Outstanding household financial liabilities in India nearly doubled between Mar-2020 and Mar-2025, growing at a ~14% CAGR



Note(s):

1. Conversion rate: US\$1 = ₹90

Source(s): RBI, Redseer Research and Analysis

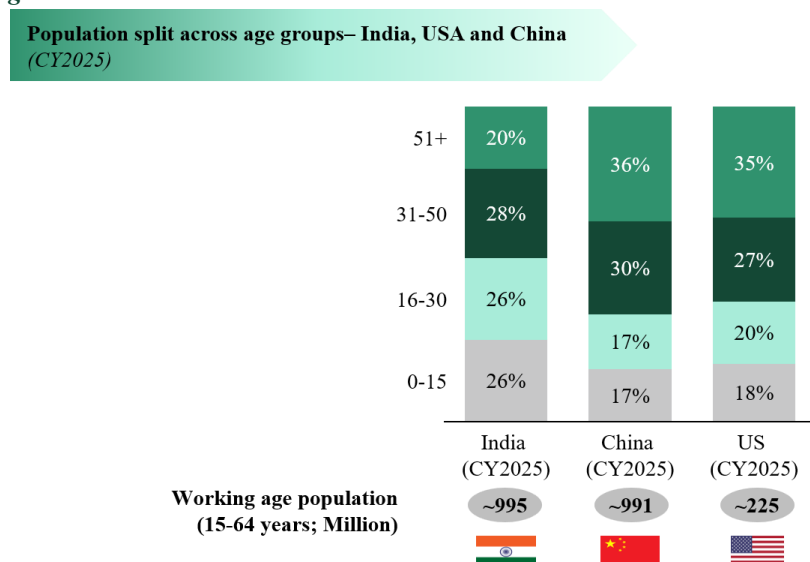
1.3. Several key macroeconomic tailwinds are driving India's economic and consumption growth and laying the foundation for retail lending

With aspirational consumers allocating a growing share of their budgets to discretionary categories, demand for retail and consumer loans is set to accelerate. India's elevated consumption growth, particularly in non-essential segments highlights an increasing need for credit to bridge the gap between expenses and savings. The macroeconomic factors driving the consumption growth in India are as below:

1.3.1. Growing young working population and increasing urbanisation

India's working age population (15-64 years) reached roughly 995 million in Calendar Year ("CY") 2025 (~70% of total population) and is projected to reach 1.05 billion by CY2030 (~69% of total population). This is higher than that of other major economies like China (991 million) and the USA (225 million) as of CY2025. Additionally, India's median age was ~29 years in CY2025, significantly lower than that of China (40) and the USA (38). With rising aspirations and increasing disposable incomes, the young population is set to play a pivotal role in the growth of private consumption, particularly in discretionary categories.

Figure 5: India's younger population profile, relative to the US and China, provides a larger base of working-age consumers



Source(s): World Population Prospects

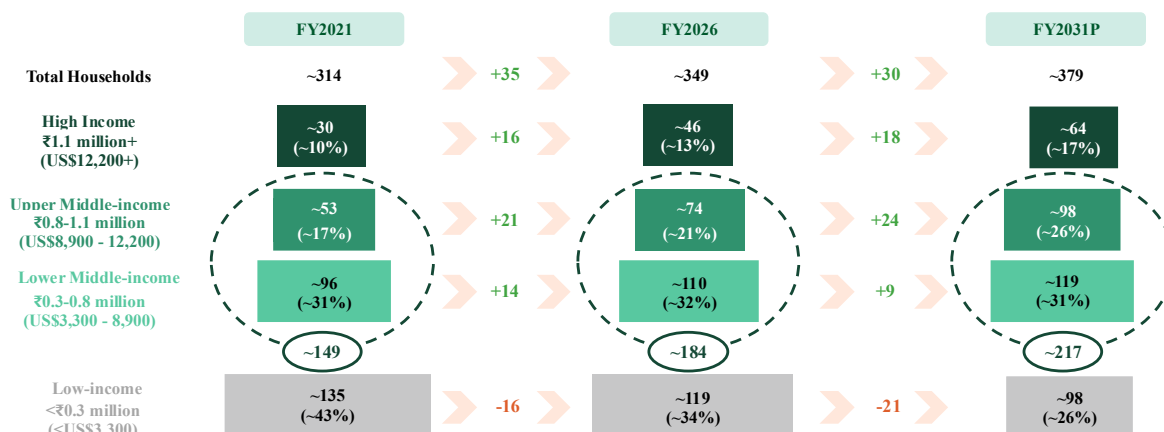
India's working population is increasingly migrating to urban areas, in search of better job opportunities and higher standards of living. This rural-to-urban migration has resulted in higher urban densities and the total number of households in urban areas reaching 122-132 million in CY2025. In CY2025, 37% of the total Indian population (~543 million people), lived in urban areas, in comparison to CY2020, when 35% of the total Indian population (~483 million people) lived in urban areas.

1.3.2. Rising incomes have resulted in the expansion of middle-income households across city tiers, further driving the consumption growth

India's Gross National Income ("GNI") per capita (current prices) rose from ₹1,44,334 (US\$1,604) in FY2021 to ₹2,47,487 (US\$2,750) in FY2026, reflecting a CAGR of ~11.4%, according to data from MoSPI. Amid this structural shift in income levels, India's expanding middle-income segment continues to be a key driver of GNI growth.

The number of middle-income households, including both upper-middle and lower-middle segments, increased ~1.3x, from ~149 million in FY2021 to ~187 million in FY2026. This growth has been propelled by rapid economic development and the increasing formalisation of employment. As of FY2021, middle-income households accounted for ~47% of all households in India, a share that rose to ~54% by FY2026 (and further to ~57% by FY2031P, when middle-income households reach ~217 million out of ~379 million total households).

Figure 6: India's middle-income households are projected to reach ~217 million by FY2031P, adding ~30 million households - the largest incremental expansion across income segments



Note(s):

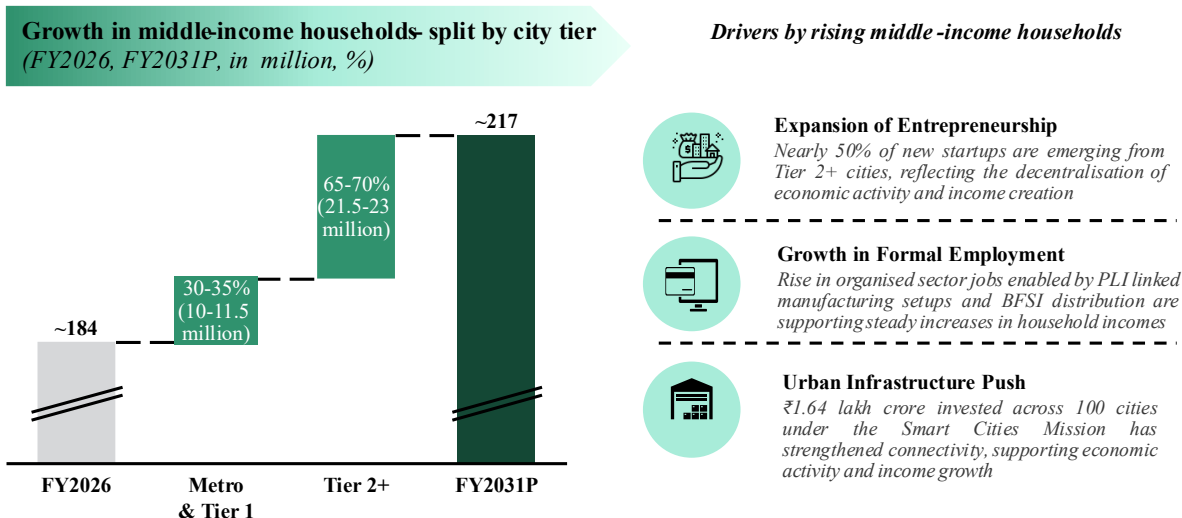
1. Incomes are calculated based on real wage growth and account for wage inflation.

2. Conversion rate: US\$1 = ₹90

Source(s): Redseer Research and Analysis

Tier 2+ cities are set to drive the bulk of India's middle-income expansion, contributing nearly 65-70% of all net new middle-income households through FY2031P. This shift reflects a structural broad basing of income growth beyond metros, supported by growing industrial clusters, corporate offices and major government investments in infrastructure through initiatives such as the Smart Cities Mission and the PM Gati Shakti National Master Plan, which are improving connectivity, and regional mobility. Rising digital penetration and strengthening regional economic activity are further accelerating income progression in non-metro regions. As employment opportunities deepen and local ecosystems formalise, Tier 2+ cities are witnessing faster household movement into the middle-income bracket than metros, creating meaningful runway for future consumption and credit penetration among these areas.

Figure 7: Tier 2+ cities are driving the majority of India's middle-income household growth, contributing 65-70% of net additions by FY2031P



Source(s): Ministry of Housing and Urban Affairs ("MoHUA"), Ministry of Science & Technology and NITI Aayog joint Report "Pathways to Progress: Analysis and Insights into India's Innovation Story", Redseer Research and Analysis

This rising income growth in Tier 2+ cities is fuelling the rise of a highly aspirational society with a stronger inclination toward discretionary spending. This shift is driven not only by rising incomes but also by increased

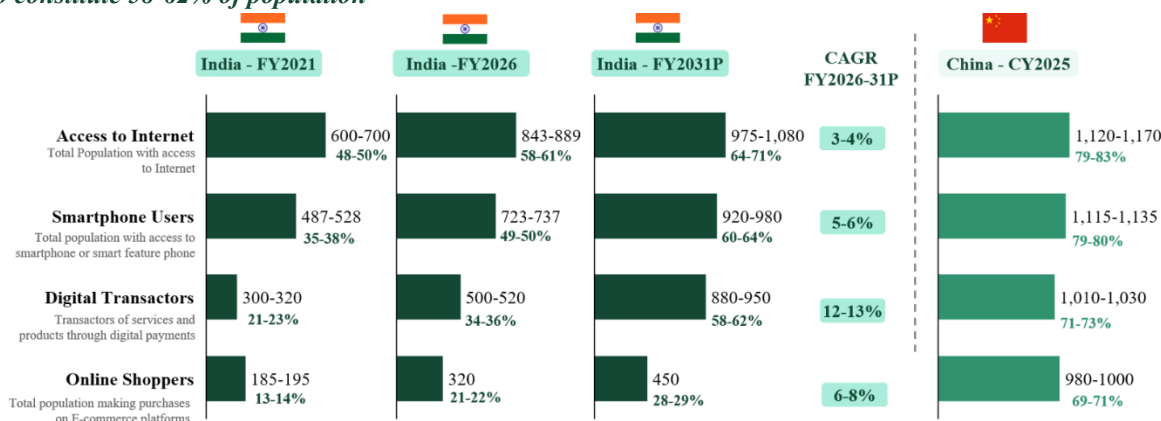
reliance on credit, such as Buy-Now-Pay-Later (“BNPL”), EMIs, and personal loans, to meet lifestyle ambitions. In turn, this growing reliance on credit is accelerating the adoption of financial services and contributing significantly to overall consumption growth in the country.

1.3.3. Digital infrastructure is increasingly embedded in daily life, steadily shaping consumer habits around digital consumption and transactions

As per the Ministry of Electronics and Information Technology, India’s digital economy accounted for 11.74% of the GDP in FY2023 and is projected to contribute nearly one fifth of the GDP by FY2030. This growth in the digital economy’s share of GDP has been enabled by India’s large base of digitally penetrated consumers driven by government digital initiatives such as Digital India, the BharatNet project and increasing smartphone penetration. As of FY2026, India has around 843-889 million (58-61% of the population) internet users, driven by low data costs, the availability of affordable smartphones (including smart featurephones), and the rollout of 4G connectivity. However, China's internet access penetration of 79-83% in CY2025 highlights further growth opportunities for India.

With affordable data and 5G rollout, India’s internet user base is set to grow at a 3-4% CAGR, reaching 975-1,080 million (64-71% of the population) by FY2031P. India’s digital journey is mobile-first, with the number of smartphone users rising from 723-737 million in FY2026 to 920-980 million by FY2031P (5-6% CAGR). Digital transactors, currently at 500-520 million, are projected to nearly double to 880-950 million by FY2031P, growing at 12-13% CAGR.

Figure 8: India’s digital population is projected to grow rapidly by FY2031P, with digital transactors projected to constitute 58-62% of population



Source(s): Redseer Research and Analysis

Rising incomes, young population and widespread digital adoption are together fuelling the emergence of ‘Middle India,’ a rapidly expanding, digitally savvy, upwardly mobile consumer class. This cohort is influencing consumption patterns across sectors and showing greater engagement with formal financial systems, reflecting its growing relevance in India’s economic and digital transition.

1.3.4. Rise of Middle India is reshaping major consumer sectors and driving the rapid expansion of the online consumer internet economy

India is undergoing a broad digital transformation, enabled by the rise of Middle India, which is reshaping consumption across multiple consumer sectors, from retail and food delivery to entertainment, mobility, and financial services. The rapid expansion of digital infrastructure and the maturation of India Stack have collectively accelerated the shift from offline to online channels. As consumers, especially Middle India, increasingly adopt digital-first experiences for everyday needs, like shopping, payments, entertainment/Over-the-Top (“OTT”), commuting, and financial transactions, traditional operating models are being disrupted and rebuilt around speed, convenience, personalisation, and trust. This digital-led behavioural shift is expanding the overall addressable market for consumer internet platforms, increasing transaction volumes, and driving a structurally higher share of

digital channels across categories. The result is a more connected consumer base that forms the backbone of India's next wave of digital consumption growth.

Table 1: Middle India-led digital adoption is expanding the market size of online consumer internet sectors in India, with multiple sectors expected to grow at 16-25% CAGR between FY2026-2031P

Sector	Units	FY2026	FY2031P	CAGR FY2026-31
E-commerce	₹ trillion (US\$ billion)	~6.96 (~77.3)	17.32-21.24 (192.4-236.0)	20-25%
Online Travel	₹ trillion (US\$ billion)	~2.09 (~23.2)	4.78-5.20 (53.1-57.7)	18-20%
Food Delivery	₹ trillion (US\$ billion)	~0.95 (~10.5)	1.99-2.35 (22.1-26.1)	16-20%
Ride Hailing	₹ trillion (US\$ billion)	~0.62 (~6.9)	1.41-1.54 (15.7-17.1)	18-20%
Edtech	₹ trillion (US\$ billion)	~0.78 (~8.7)	1.94-2.11 (21.6-23.4)	20-22%
Online Home Services	₹ trillion (US\$ billion)	5.6-5.8 (63-64)	9.28-9.48 (103.1-105.3)	~10%

Note(s):

1. Conversion rate: US\$1 = ₹90

Source(s): Redseer Research and Analysis

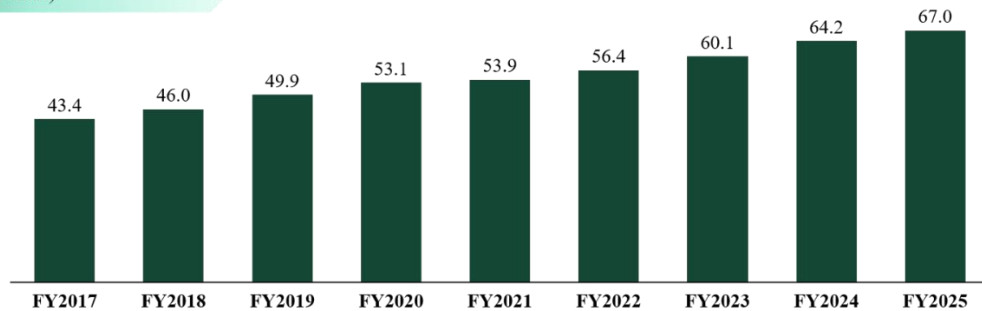
1.3.5. Growing consumption and digital adoption within Middle India, alongside government initiatives, are supporting wider adoption of digital financial services, fostering broad-based financial inclusion

This consumption-led momentum is also reshaping how financial services are accessed and used in India. Rising internet and smartphone penetration, combined with intuitive digital interfaces and sustained fintech innovation, are accelerating adoption across payments, lending, insurance, savings, and investments. Foundational public digital infrastructure including Aadhaar-enabled eKYC, UPI-led real-time payments, and the Pradhan Mantri Jan Dhan Yojana (PMJDY) has significantly reduced onboarding and transaction frictions while expanding formal financial access. In parallel, continued government efforts to promote digital payments and financial inclusion have created a supportive environment for digital financial services to scale.

India's expanding financial inclusion is a direct outcome of these sustained policy efforts and digital infrastructure advancements. This progress is reflected in the Reserve Bank of India's Financial Inclusion Index ("FI Index"), which provides a comprehensive view of financial inclusion across banking, investments, insurance, pensions and postal services. Developed with inputs from the government and sectoral regulators, and capturing advancement across three dimensions: a) access (availability of financial services), b) usage (extent of active utilisation), c) quality (responsible and secure usage supported by consumer protection, literacy and grievance-redress mechanisms), the FI Index rose from 43.4 in FY2017 to 67.0 in FY2025.

Figure 9: India's FI Index, reported by the RBI, has consistently risen and stands at 67.0 in FY2025

Financial Inclusion Index – India
(FY2017-25, in index value)



Source(s): RBI

Together, the above macro tailwinds have created the *Middle India*, forming the country's largest demographic cohort, defined by a young and expanding workforce, rising household incomes, growing comfort with digital infrastructure across consumption categories, and increasing engagement with formal financial services. The emerging class of digital-savvy, credit-seeking Indians - young, aspirational, and financially aware individuals who are increasingly relying on digital platforms to meet their evolving financial needs. As this segment becomes more financially aware and aspirational, its participation in the formal credit ecosystem is set to deepen, laying a strong foundation for the next phase of growth for lenders.

Chapter 2: Financial Credit Services Landscape

India's credit landscape is expanding rapidly, supported by rising credit penetration and strong growth across retail loan categories, particularly personal loans, which continue to see sustained demand as consumers adopt digital, flexible credit options. Overall retail sanctions are projected to nearly double by FY2031P, driven by rising consumption, growing financial awareness, and easier access to formal credit. As adoption deepens and expectations shift toward speed and convenience, digital-first lending models are set to drive the next phase of growth through faster onboarding, sharper underwriting, and more personalised credit experiences.

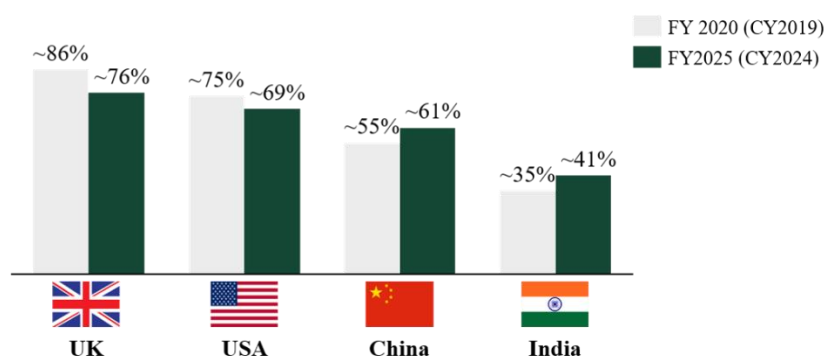
2.1. A rapidly formalising and credit-ready population is unlocking the next phase of retail lending growth

India's household debt penetration has witnessed a significant increase, rising from ~35% of GDP in FY2020 to ~41% in FY2025, according to the RBI. This surge underscores a growing demand for credit, which is increasingly being channelled towards consumption and lifestyle aspirations, in addition to traditional needs such as home ownership and asset creation. Despite this growth, substantial headroom for further expansion remains when compared to global peers like the UK (~76%), USA (~69%), and China (~61%) as of CY2024 (as per the IMF), indicating sizeable long-term growth potential for formal lending.

Figure 10: India's household debt as a % of GDP at 41% is lower than that of other countries, underscoring the significant growth potential for further credit penetration

Household Debt as a % of GDP – India and global benchmarks

(In %, As on end-Mar-2025 and Mar-2020 (India), CY2024 and CY2019 (China, United Kingdom, United States))



Source(s): RBI, IMF, Redseer Research and Analysis

This growth in India's household debt penetration has been supported by a combination of digital lending models and higher consumer consumption, enabled by government initiatives and regulatory support for credit access:

- Emergence of Digital Lending Models:** The rise of digital-first lending and distribution models such as platform-based, aggregator, and marketplace, has enabled banks, Non-Banking Financial Companies ("NBFCs"), and Fintech players to operate at scale with minimal physical infrastructure. These models facilitate efficient borrower-lender matching, digital onboarding, and complete loan lifecycle management. The alternative credit scoring models along with advanced analytics, allow lenders to analyse consumer behaviour and assess their creditworthiness. As a result, the digital first players can extend credit to previously excluded segments lacking formal credit histories. It has been accompanied by regulatory guardrails, including RBI's Digital Lending Guidelines, which mandate transparency, consent-based data usage, and borrower protection, as well as the Digital Personal Data Protection ("DPDP") Act, 2023, which strengthens data privacy, consent management, and accountability across digital lending journeys, supporting consumer trust and the long-term sustainability of digital credit models.
- Regulatory Sandbox Initiatives:** The RBI's sandbox initiatives offer Fintech players and NBFCs a controlled environment to test innovative credit products, including alternative credit scoring, AI-driven underwriting, and embedded lending models, while ensuring regulatory oversight and consumer protection.

- **Public schemes by Government of India:** In the last decade, the Government of India has enlarged the ambit of multiple public schemes to improve credit penetration. The Kisan Credit Card and Stand-Up India schemes have since been extended to cover further segments, widening credit coverage. Enhancement of Digital Public Infrastructure including platforms like 'Udyamimitra Portal' and 'Public Sector Bank ("PSB") loan in 59minutes' facilitates deeper credit penetration in the financial ecosystem of India.
- **Empowering smaller businesses through credit guarantee schemes:** Government-backed guarantee schemes such as the Credit Guarantee Fund Trust for Micro and Small Enterprises ("CGTMSE") and the Credit Guarantee Fund for Micro Units ("CGFMU") are lowering lender risk and expanding access to collateral-free formal credit. Complementing these, the Pradhan Mantri Mudra Yojana ("PMMY") has significantly widened credit access, disbursing over ₹32 trillion through ~520 million loans since CY2015, with women accounting for nearly 68% of beneficiaries. Further, the Union Budget 2024-25 strengthened this ecosystem by increasing the 'Tarun' loan cap to ₹2 million and introducing the Micro, Small and Medium Enterprises ("MSME") Credit Card, improving access to working capital.

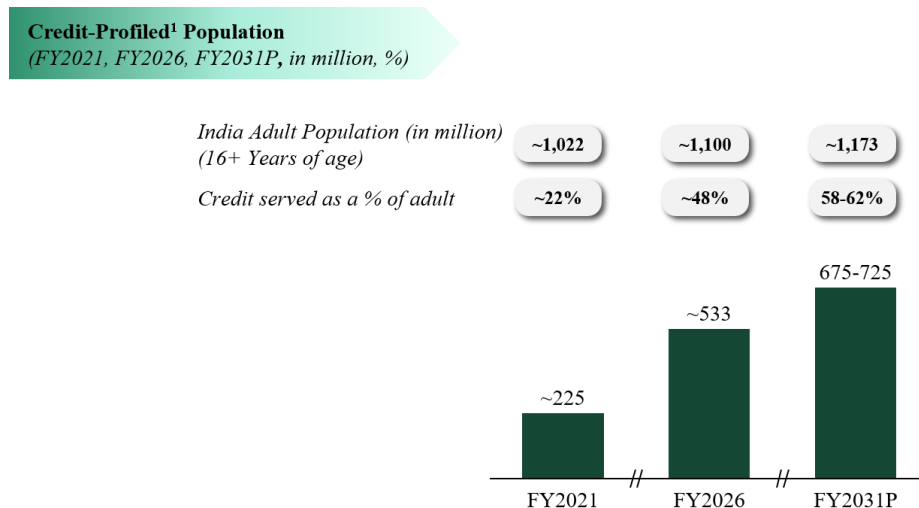
Historically, credit penetration in India was limited by a combination of factors, including limited access to formal credit, cultural hesitation towards borrowing, especially in rural and semi-urban regions, high savings mindset and a strong preference for self-funded expenditure. However, this landscape has shifted considerably over the past five years with a notable increase in the penetration of formal credit among its adult population. Enabled by expanding digital lending infrastructure, increased availability of credit products, and rising consumer comfort with borrowing, formal credit penetration has increased sharply from ~22% in FY2021 to ~48% in FY2026, representing ~533 million adults, and is further projected to rise to 58-62% by FY2031P. One of the key drivers of this expansion has been the rising credit demand from middle-income individuals with annual incomes between ₹0.3-1.1 million. This cohort represents the fastest growing and the largest segments in India's formal credit landscape.

India's credit evolution is set to diverge from that of developed markets such as the United States and the United Kingdom, where formal credit access is near-universal, covering 95-97% of U.S. adults and ~84% of U.K. adults, largely driven by widespread credit card adoption. In contrast, India's credit ecosystem remains relatively nascent and structurally different, with growth increasingly led by digital-first, data-driven models. Digital personal loans, BNPL, and embedded finance, enabled by alternative data, are emerging as key entry points into formal credit, reflecting India's scale, rising incomes, and deep digital penetration. Traditional underwriting approaches, which relied primarily on bureau scores and formal documentation, provided limited visibility into the creditworthiness of these emerging segments. Today, India's digital infrastructure enables far richer and more real-time signals - cash-flow patterns, transaction histories, UPI behaviour, mobile usage, and behavioural markers - allowing lenders to assess creditworthiness with far greater precision.

India is thus leapfrogging to a more diverse and inclusive credit model. This creates a significant opportunity: as formal employment expands and incomes rise, lenders can serve a large, fast-growing pool of first-time but high-

quality borrowers. With alternative-data underwriting and digital distribution becoming mainstream, India is on track to build a modern, scalable, and broad-based consumer credit ecosystem.

Figure 11: India's adult population shows a significant headroom for growth - with ~60% projected to be a part of the formal credit ecosystem by FY2031P



Note(s): (1) Credit-profiled population refers to individuals having a credit record.

Source(s): Redseer Research and Analysis

A key structural driver of India's evolving credit landscape is the steady inflow of young adults into formal employment. This cohort - central to the rise of *Middle India* - often has thin credit files not due to higher risk, but because they are early in their financial journeys. With stable incomes, rising discretionary spending, and high digital adoption, these consumers are inherently creditworthy and represent a structurally attractive segment for lenders.

This potential is increasingly translating into measurable adoption. Credit penetration among India's 16+ age group has risen from ~22% in FY2021 to nearly 48% in FY2026, reflecting growing awareness, comfort, and demand for formal credit. As this digitally connected, middle-income base expands, credit is increasingly used to support aspirations across consumption, housing, education, and entrepreneurship. Further, the rise of digital-first lending players has accelerated innovation in underwriting, with alternative data sources - such as transaction histories, digital behaviour signals, and cash flow patterns - enabling more effective and responsible engagement with this segment.

2.2. India's retail loan sanctions are set to double by FY2031P, driven by rising disposable incomes, enhanced digital payment infrastructure, innovative credit offerings, and expanded financial access

India's lending landscape has historically been dominated by large-ticket, non-retail loans, primarily catering to corporates, infrastructure, and industrial segments. However, over the past decade, a structural shift has taken place. Retail lending, once considered a smaller subset of the credit ecosystem, is now driving overall loan book expansion in the country. This shift has been fuelled by rising consumer aspirations, growing financial inclusion, and the proliferation of digital lending channels that have made credit more accessible to individuals and small businesses.

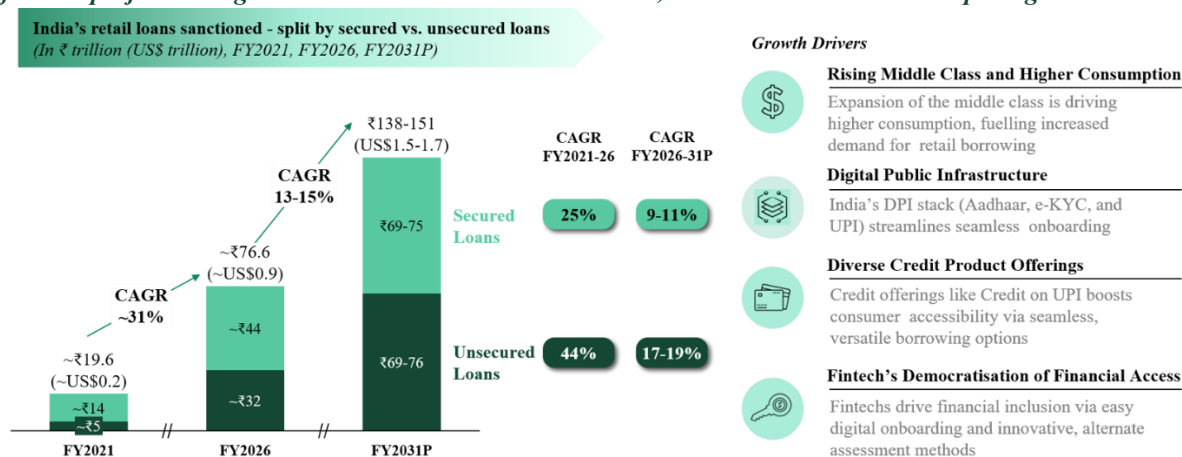
Retail lending in India refers to financial products offered by banks and financial institutions to individual borrowers, aimed at meeting personal financial needs such as purchasing a home or vehicle, managing daily expenses, or funding lifestyle aspirations. These loans are broadly classified into secured loans (for example, home loans, auto loans, and loans against property) and unsecured loans (for example, personal loans and credit cards), depending on whether collateral is required.

Traditionally, secured loans, particularly home loans with larger ticket sizes and longer tenures, have dominated the retail lending landscape. However, in recent years, unsecured loans have emerged as the fastest-growing

segment, driven primarily by rising consumption needs and evolving lifestyle demands. According to the RBI's June 2025 Financial Stability Report, non-housing retail loans, which are primarily used for consumption, now constitute the largest share of household debt in India, reflecting this structural shift. Retail loan sanctions amount to an estimated ~₹76.6 trillion (~US\$0.9 trillion) in FY2026 and are projected to grow at a CAGR of 13-15% between FY2026 and FY2031P, reaching ₹138-151 trillion (US\$1.5-1.7 trillion).

Growth in the unsecured segment will be fuelled by rising consumer aspirations, increased discretionary spending, a young and digitally native borrower base, and expanding access through digital lenders and fintech platforms. On the other hand, the secured segment is expected to benefit from rising home ownership in urban and semi-urban areas, increasing vehicle penetration, and greater formalisation of credit in Tier 2+ cities.

Figure 12: Retail loans sanctioned witnessed a growth of ~31% CAGR between FY2021 and FY2026 and are further projected to grow at 13-15% CAGR till FY2031P, with unsecured loans outpacing secured loans



Note(s):

1. Secured loans include auto loans, housing loans, two-wheeler loans, gold loans, loans against securities, used car loans, tractor loans and property loans
2. Unsecured loans include personal loans, consumer durable loans, unsecured business loans, education loans, and credit card loans
3. Conversion rate: US\$1 = ₹90

Source(s): Redseer Research and Analysis

2.3. Unsecured lending, particularly personal loans, is witnessing rapid growth, expanding access to formal credit and supporting broader financial inclusion

India's growing economy is increasingly consumption-led, driven by rising aspirations, digital penetration, and expanding access to formal finance. According to the RBI's December 2025 Financial Stability Report, non-housing retail loans, which are primarily used for consumption, now constitute the largest share of household debt in India (~55.3% as of September 2025), reflecting this structural shift. Unsecured loans, which include personal, business, credit card, consumer durable, and education loans, reached ~₹31.7 trillion in loan sanctioned amount in FY2026, growing at a CAGR of ~44% between FY2021 and FY2026, significantly outpacing the ~25% CAGR of secured loans during the same period.

Unsecured loans, which do not require collateral, are well-suited for immediate consumption needs such as home upgrades and consumer durables, travel, health, and education, especially among India's young and rising middle-income segments. Their quick access and minimal documentation align with the on-demand nature of modern consumption. Unsecured lending today caters to both creditworthy new-to-credit consumers and individuals with established credit profiles, expanding financial inclusion and offering flexible financing to a broader base. As a result, products like personal loans have become a key pillar of India's consumption-led credit growth, supporting both access and resilience in the formal financial ecosystem.

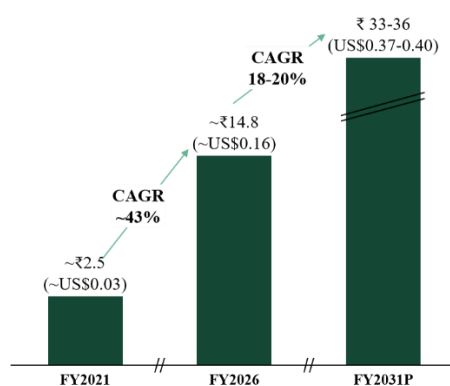
Among overall unsecured loans sanctioned, personal loans form one of the largest contributors in terms of value. Between FY2021 and FY2026, personal loan sanctions grew at a CAGR of ~43%, from ~₹2.5 trillion (~US\$0.03 trillion) in FY2021 to ~₹14.8 trillion (~US\$0.16 trillion) in FY2026. By FY2031P, personal loans are projected

to expand to ₹33-36 trillion (US\$0.37-0.40 trillion), growing at a CAGR of 18-20%, driven primarily by rising consumption needs, aspirational spending, and increasing digital adoption. This shift underscores a growing confidence in households' repayment capacity, while also highlighting the critical role of agile credit solutions in supporting evolving consumption patterns.

Figure 13: Personal loans have grown at a CAGR of ~43% between FY2021 and FY2026, driven by rising consumption needs, aspirational spending and enhanced access through digital platforms

Personal Loans

(In ₹ trillion (US\$ trillion), FY2021, FY2026, and FY2031P)



Note(s):

1. Personal loans includes the products - "Personal loans" and "Others" as defined in the Finance Industry Development Council ("FIDC")

2. Conversion rate: US\$1 = ₹90

Source(s): Redseer Research and Analysis

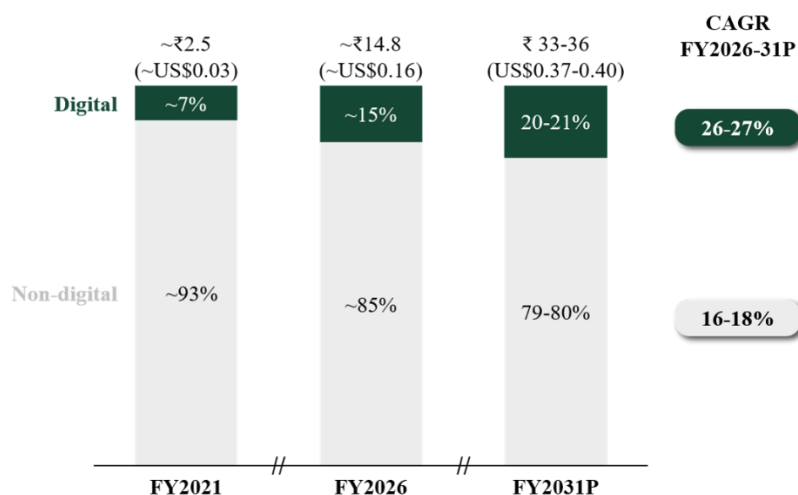
2.4. Digital lending platforms are central to this expansion of unsecured personal lending, using data-led underwriting to widen access and support healthy asset quality

Technological innovations and broad-based financial inclusion have enabled access to customer segments earlier outside the formal credit system, due to a lack of credit history, with digital lending platforms witnessing a surge in adoption. AI-led innovation and supportive regulation are driving a shift toward data-driven credit assessment, with the greatest disruption seen in retail and unsecured lending where technology reduces documentation burden and accelerates access.

Within retail loans, unsecured loans such as personal loans, BNPL and quick disbursement loans/salary advances are particularly well-suited for digitisation due to their simplicity, quick processing times, and minimal documentation requirements. This allows for seamless, fast, and efficient loan disbursements, especially catering to the population which lies in the mid-income segment. As consumer demand for these products rises, it fuels the expansion of digital lending. As of FY2026, ~15% of all personal unsecured loans were digital and are projected to grow at a CAGR of 26-27% from FY2026 to FY2031P, outpacing the 16-18% CAGR projected for non-digital personal loans. Digital personal loans are expected to grow from ~₹2.2 trillion (~US\$24 billion) in FY2026 to ₹7.1-7.3 trillion (US\$79-81 billion) by FY2031P.

Figure 14: Digital loan sanctions in unsecured personal loans are projected to grow at a CAGR of 26-27% between FY2026 and FY2031P

Split of personal loan sanctions – by digital¹ and non-digital
(In ₹ trillion (US\$ trillion), FY2021, FY2026, and FY2031P)



Note(s):

1. Personal loans sanctioned by digital-first players (entities using technology for the entire loan lifecycle - acquisition, assessment, disbursement, and recovery). This includes loans disbursed via their own platform including their own NBFCs and their partner banks and NBFCs.

2. Conversion rate: US\$1 = ₹90

Source(s): Redseer Research and Analysis

The ability of digital lenders to leverage alternative data - such as transaction behaviour, cash-flow signals, device metadata, and employment patterns - enables sharper risk segmentation and more dynamic underwriting than conventional bureau-led models.

These trends together point to a broad-based shift toward wider adoption of formal credit in India. Improved access, increasing penetration of unsecured and personal loans, and the growing role of digital lending platforms are reshaping how consumers enter and engage with the credit ecosystem. Supported by data-driven underwriting and digital distribution, credit is becoming more accessible, inclusive, and better aligned with the needs of a young, digitally connected population.

Chapter 3: Digital lending is reshaping access to credit in India with Fintech players leading the change

India's digital lending landscape is being reshaped by Lending Service Provider ("LSP")-led models, AI-driven underwriting, and supportive regulation. Digital platforms now enable faster, transparent, and frictionless credit journeys - aggregating offers, improving price discovery, and reaching a wider range of borrowers, especially in emerging segments. These shifts are streamlining access, reducing operational friction, and strengthening the role of digital players in India's retail credit ecosystem.

India's credit ecosystem has evolved significantly in recent years, with the emergence of LSPs playing a pivotal role in bridging the gap between borrowers and regulated lenders. LSPs are entities, typically digital platforms that facilitate loan origination and servicing on behalf of banks and NBFCs. Their core functions include customer acquisition, Know Your Customer ("KYC") and credit evaluation support, post-disbursal servicing, and collections support, all delivered through a technology-first approach. LSPs leverage digital infrastructure and data integrations to streamline lending operations. LSPs are rapidly evolving into fintech-led digital lenders or partnering with NBFCs and banks under co-lending models, integrating underwriting, AI-driven credit assessment, and real-time disbursal.

This evolution of lending models underscores the role of digital lenders in reshaping the credit landscape by simplifying access, reducing friction, and expanding reach. They offer seamless, end-to-end digital journeys with a broad range of loan products, allowing consumers to compare, apply, and receive funds with minimal documentation and rapid turnaround. At the same time, their speed, transparency, and intuitive experience are increasingly attracting prime customers, who value convenience and control over the slower, manual processes of traditional lenders.

Traditional models often depend on manual processes and legacy systems with outdated underwriting methods, making them risk averse. Backed by AI/ML and the use of alternative data, such as mobile usage, transaction patterns, and real-time bank feeds, digital lenders are moving beyond static bureau-based assessments to more dynamic, holistic credit evaluations. Supported by favourable regulation and growing digital adoption, they are emerging as a scalable and inclusive model, driving deeper credit penetration across both emerging and established customer segments in India.

Figure 15: Comparison of various lending models

	 Traditional	 Direct Selling Agents (DSAs)	 Lending Service Providers (LSPs)
 <i>Description</i>	Origination of loans with customer acquisition through physical branches, agents and call centers	Individuals or firms that source loan leads for lending partners	Platform facilitating end-to-end loan journeys for partner Regulated Entities (REs)
 <i>Funding & Risks</i>	Loans are funded from the lender's own balance sheet, with the entire credit risk borne by the lender	Do not fund or carry any credit risk; operate on referral basis	Loans are funded by partner lenders, with the LSP participating in credit risk through Default Loss Guarantee (DLG)
 <i>Revenue Model</i>	Revenue from interest on loans	Earns commission on successful leads	Earns fees for onboarding and servicing from partner lenders
 <i>Capital Requirements</i>	High, due to lending capital and branch infrastructure	No capital requirement	Low, as no lending capital is required; capital needed for DLG
 <i>Players</i>	Banks and NBFCs	Local agents and digital marketplaces	Fintechs

Note(s): DSAs facilitate loan sourcing for lenders but do not undertake underwriting, disbursement, or balance sheet risk, and therefore are not a direct lending model.

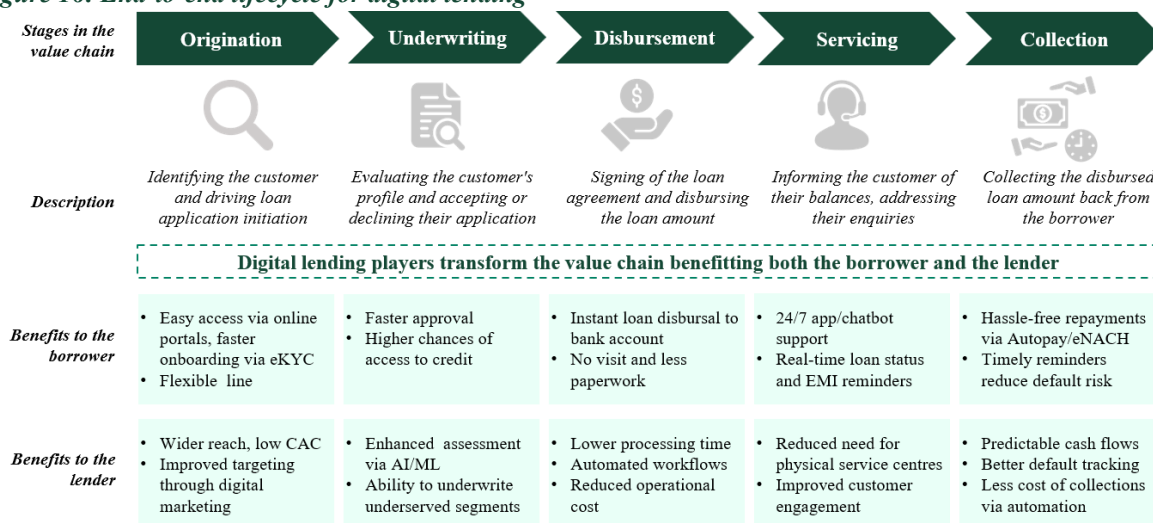
Source(s): Redseer Research

The LSP model is inherently capital light, as revenues are generated through fees rather than direct capital deployment. This structure allows for higher return on equity compared to traditional lending models and supports rapid, scalable growth with minimal equity requirement. This makes LSPs an attractive proposition for fintechs aiming for rapid growth with lean balance sheets.

3.1. Digital platforms are building full-stack credit models, driven by innovations in accessibility, speed, and personalisation

As digital platforms evolve, they are increasingly developing full-stack credit models that encompass both secured and unsecured products, covering the entire loan lifecycle from origination to repayment. These models integrate underwriting, risk assessment, loan servicing, and collections into a seamless offering. As underwriting models have matured, especially among scaled players, the focus has shifted toward delivering faster, more intuitive, and frictionless credit journeys, setting them apart from traditional lenders.

Figure 16: End-to-end lifecycle for digital lending



Source(s): Redseer Research

Across the value-chain, multiple innovations by digital platforms are driving the next phase of growth for this segment.

- Risk-based supply differentiation and aggregated credit access:** Lending platforms segment demand based on consumer risk profiles and strategically leverage their partnerships with external lenders alongside internal capital to achieve an optimal risk balance in loan disbursement. Platforms pool offers from multiple banks and NBFCs, and by aggregating diverse lending options, they enable broader access to credit for consumers who might otherwise face barriers due to stringent eligibility criteria or lack of traditional credit history. This contrasts with own-book models that apply fixed pricing thresholds, limiting flexibility.
- Enhanced price discovery:** Borrowers can compare loan terms, interest rates, and conditions side-by-side. This drives more informed and cost-effective borrowing decisions.
- Greater loan transparency:** Detailed disclosures on eligibility, fees, tenure, and repayment help improve borrower trust as users gain clarity on total cost and repayment obligations upfront.
- Faster digital journeys:** Digital tools like eKYC, pre-approved offers, and instant disbursements streamline the process, reducing paperwork and enhancing borrower experience.
- AI-powered product discovery and customisation:** AI and data-driven algorithms not only match users with best-fit loan products but also enable real-time product customisation based on borrower profiles, behaviour, and needs. This enhances both relevance and conversion while improving borrower satisfaction. This further plays into personalisation in ticket size, tenure, repayment schedules, and pricing, moving away from the one-size-fits-all approach of traditional lenders.
- Lean operating model:** Digital-first, branch-light operations reduce overhead and fixed costs. This leads to better scalability and healthier unit economics.

3.2. Government initiatives and digital public infrastructure are strengthening the foundation for sustainable digital lending in India

Government-led regulatory initiatives have played a foundational role in building the digital rails for financial inclusion in India. Some of these are -

- A. India Stack and Digital Public Infrastructure (DPI):** A layered digital foundation, comprising Aadhaar, e-KYC, e-Sign, DigiLocker, and the Unified Payments Interface (UPI), has significantly reduced the cost, time, and complexity of accessing financial services.
- Real-time verification (via Aadhaar and e-KYC), consent-based data sharing (via DigiLocker), and secure authentication (via e-Sign) have enabled seamless onboarding and servicing.
 - UPI, a key layer of the Stack, has become India's most widely used digital payment method, with transaction value rising from ~₹41 trillion in FY2021 to an estimated ₹310 trillion in FY2026 (~50% CAGR). Its scale, interoperability, and near-zero transaction cost have made it central to day-to-day financial access.
- B. Government-led inclusion initiatives:** The Pradhan Mantri Jan Dhan Yojana (PMJDY) has brought millions of previously unbanked citizens into the formal financial system.
- Between March 2021 and March 2026, the share of Jan Dhan accounts in rural and semi-urban areas increased from 67% to ~78%. As of March 2026, ~56% of the population now has access to a bank account, laying the foundation for access to credit, insurance, and savings.
 - Complementing this, the BharatNet initiative has played a critical role in expanding high-speed internet connectivity across rural India, enabling last-mile access to digital financial services.
 - Combined with Aadhaar and mobile connectivity, the Jan Dhan-Aadhaar-Mobile (“JAM”) trinity has enabled direct benefit transfers and improved financial inclusion outcomes.
- C. Consumer protection:** As adoption of digital finance grows, regulators have introduced measures to build trust and safeguard users. Stricter norms on data privacy, pricing transparency, and grievance redressal have been introduced for digital lenders.

These measures have enhanced consumer confidence, particularly among first-time borrowers, and improved the long-term sustainability of digital lending models.

3.3. Growing consumer demand, rapid evolution of digital lending platforms, and strong regulatory guardrails are together driving the expansion of digital lending in India

Some of the key drivers supporting the growth of digital lending in India are highlighted below:

1. **Consumer-driven surge in unsecured credit:** A noticeable rise in demand for unsecured personal loans is driven by consumption-led credit needs and facilitated by digital platforms. These include short-term, quick disbursement loans, BNPL (Buy Now Pay Later), and salary advances. Digital lenders are better positioned to serve these segments efficiently due to lower operational costs and agile technology stacks.
2. **Role of digital lending players in making credit more accessible:**
 - a. **Gateway product for onboarding credit-served and Tier 2+ consumers:** To evaluate creditworthiness, especially for ‘thin-file’ individuals, digital platforms leverage alternative data such as mobile usage, credit scores, transaction history, banking behaviour, utility payments, and even social media activity. This enables more inclusive and precise risk assessment by lenders and insurers. This is reflected in the 40-45% of the entire digital loans sanctioned in FY2026 emerging from Tier 2+ cities in India, a rise of ~10 percentage points from FY2021. This share is further projected to increase to ~50% by FY2031P.

- b. Emergence of Digital Underwriting Models:** Digital underwriting models use AI/ML for behavioural and analytics-driven approaches to analyse structured and unstructured data to assess credit risk. Behavioural models analyse surrogate data indicative of behaviour from sources like spending pattern, e-commerce and social media usage, telecom, and employment patterns. Analytics models can generate predictive insights, and these models enable real-time, personalised credit decisions, improving risk profiling, fraud detection, and financial inclusion while ensuring ethical and secure data usage.
 - c. Hyper-personalisation and operational agility:** Digital lenders offer highly customisable loan products tailored to individual needs through advanced profile analysis, ranging from flexible repayment schedules to dynamically priced interest rates based on risk scores. Combined with streamlined digital processes and automated KYC, this flexibility significantly reduces turnaround times and enhances user experience, making digital lending a preferred choice over traditional banking.
- 3. Regulatory initiatives:** India's government has launched multiple initiatives to improve the credit access towards long term sustainability of digital lending. Recent regulatory developments including the RBI's Digital Lending Guidelines and the expansion of the co-lending framework have created a clearer operating environment for digital lenders and are designed to facilitate wider participation by banks and NBFCs. Details of these are included below:
 - a.** RBI's approval of the **Default Loss Guarantee (DLG)** framework aims to drive sustainable digital lending by mitigating credit risk and encouraging lending to segments that may otherwise face eligibility barriers. By enabling third-party risk sharing (capped at 5% of the loan portfolio), the framework boosts lender confidence and fosters collaboration between fintech companies, banks, and NBFCs. It also enhances regulatory clarity, helping Lending Service Providers (LSPs) build brand trust with both investors and consumers, supporting long-term growth.
 - b.** RBI prioritises data protection through the Digital Lending chapter of Reserve Bank of India (Non-Banking Financial Companies - Credit Facilities) Directions, 2025 and the Digital Lending chapter of Reserve Bank of India (Commercial Banks - Credit Facilities) Directions, 2025 which seek to promote transparency, borrower protection, and data security. Key measures include clear loan disclosures, consent-based disbursements, regulated charges, and robust grievance redressal, reducing fraud risk and strengthening trust in the ecosystem.
 - c.** To ensure responsible lending practices, RBI is fostering the development of industry-led self-regulation through frameworks for recognition of **Self-Regulatory Organisations (SROs) for Digital Lending**. These entities will promote adherence to best practices, reduce malpractices like predatory lending, and serve as a bridge between digital lenders and regulators.
 - d.** To harmonise lending norms, the RBI has **expanded the co-lending framework** through Reserve Bank of India (Co-Lending Arrangements) Directions, 2025 **enabling partnerships** to include all regulated entities. This capital-light model benefits small, mid-sized, and digital NBFCs by enabling them to partner with larger or traditional NBFCs directly, without needing to wait for a banking partner.

Digital platforms are now increasingly evolving into integrated credit ecosystems, enabling consumers to begin their financial journey with entry-level unsecured personal loans and gradually progress to adjacent lending products such as home loans and loan against property ("LAP"), and credit cards. Their ability to drive this progression reflects strong product innovation, data-driven underwriting capabilities, and personalised engagement strategies. By cross-selling complementary offerings - such as insurance, digital gold, and investment products - they enhance customer lifetime value and deepen financial participation. These capabilities underline their competitive positioning in this segment, positioning them as end-to-end financial solution providers tailored to the evolving needs of today's consumers.

Chapter 4: Full-Stack Financial Platforms - Lending as a gateway to monetise consumer's financial spend

Lending acts as the anchor of the platform model, giving players deep financial context through recurring EMI interactions and repayment behaviour. Personal loans often serve as the first formal credit product, allowing platforms to identify high-quality users early, strengthen engagement, and guide them toward higher-value credit over time. Leveraging this data advantage, digital lenders are evolving into full-stack financial services providers, using embedded journeys and cross-sell engines to expand into products like insurance and build stronger, more profitable customer relationships.

India's financial services landscape is now being reshaped by the rapid adoption of technology-led products across payments, lending, insurance, and wealth management. While digital penetration is already deep in segments like payments and investments, lending and insurance are now entering a phase of accelerated digital transformation. At the centre of this shift is the rise of full-stack financial platforms which are integrated ecosystems that offer a seamless suite of financial products within a single interface. These platforms are redefining access, driving personalisation, and enabling monetisation across the consumer's financial journey, with lending increasingly emerging as the primary gateway to onboard and engage users.

Table 2: India's digital financial services have expanded significantly; digital payments penetration has risen to 62% and digital personal loans witnessed a growth of ~66% CAGR respectively between FY2021 and FY2026

Indicative Landscape	FY2021	FY2026	CAGR FY2021-26
Digital Payments Penetration ²	~20%	~62%	~25% (absolute)
Total UPI TPV	~₹41 trillion (~US\$0.5 trillion)	~₹310 trillion (~US\$3.5 trillion)	~50%
Credit Card TPV ³	~₹6 trillion (~US\$70 billion)	~₹23 trillion (~US\$255 billion)	~31%
Digital Loans as % of Unsecured Personal Loans	~7%	~15%	~66% (absolute)
Digital Personal Loans Sanctioned	~₹0.2 trillion (~US\$2 billion)	~₹2.2 trillion (~US\$25 billion)	~66%
Digital Insurance Penetration ⁴	~2.1%	4-6%	14-24%
National Stock Exchange ("NSE") Active Clients on Digital-first platforms	~46%	~69%	~30%

Note(s):

1. The landscape is non-exhaustive

2. Digital payments as a percentage of overall PFCE

3. TPV stands for Total Payment Value ("TPV")

4. The digital Gross Direct Premium Income ("GDPI") penetration includes only non-assisted insurance sales and is calculated as the ratio of the GDPI from digital channels to the overall GDPI generated in the year

5. Brokers with over 0.1 million active clients as of June 30, 2025, and no advisory services, are classified as digital-first platforms

Source(s): Redseer Research and Analysis

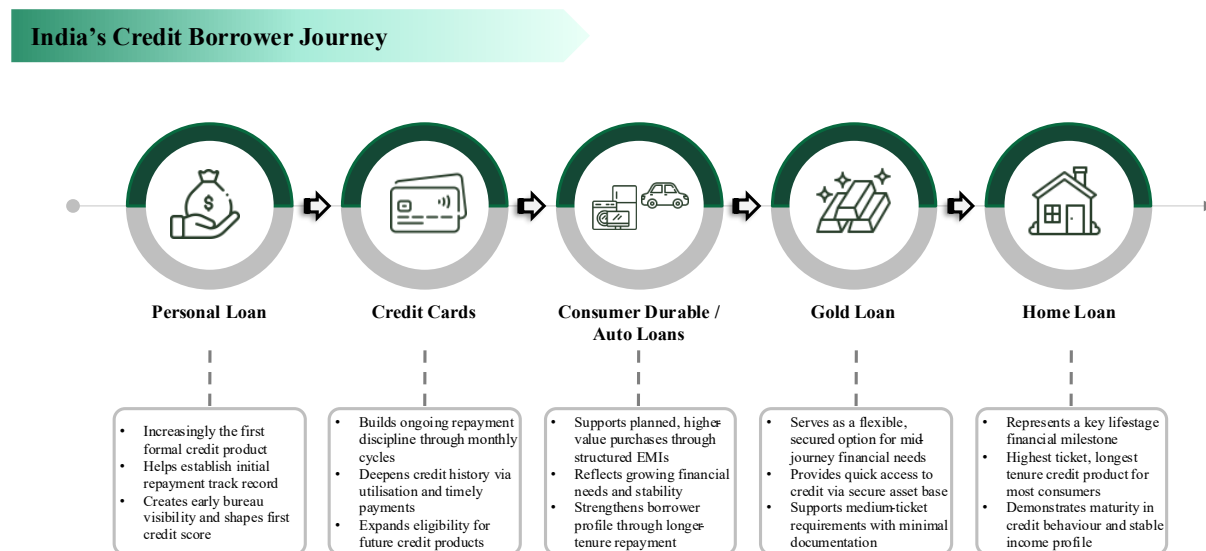
4.1. Personal lending anchors the platform play by unlocking financial context that powers deeper user engagement

Personal lending plays a central role in anchoring a platform-led financial services strategy. It is often the first product that introduces users to formal credit, enabling platforms to capture detailed financial information such as income patterns, spending behaviour, and repayment discipline. Unlike transactional products such as payments, lending builds a longer-term relationship through recurring interactions of EMI cycles, which creates ongoing visibility into a user's financial behaviour. This allows platforms to engage users beyond one-time product sales and build trust over time.

Credit journeys often begin with short-tenure products such as personal loans. As users establish repayment behaviour and credit history over time, platforms may be able to extend higher-value credit offerings, including longer-tenure personal loans, auto loans, or home loans. This lifecycle-oriented approach can help platforms stay relevant as users' financial needs evolve and potentially support longer-term engagement. As users progress

through different life stages, their financial needs evolve. Rising consumption in early adulthood may drive credit card usage, a home purchase in the late 30s may trigger demand for home loans, and life milestones such as marriage, parenthood, or retirement planning may increase relevance of insurance and investment products. Notably, progression along this path is not driven solely by income levels but can also be informed by behavioural data available to the platform, allowing early identification of higher-quality customers and more calibrated engagement over time.

Figure 17: India's credit borrower journey is characterised by a gradual progression from short-tenure entry products to long-tenure, higher-value credit products



Note(s): The borrower journey is illustrative and based on indicative patterns only

Source(s): Redseer Research and Analysis

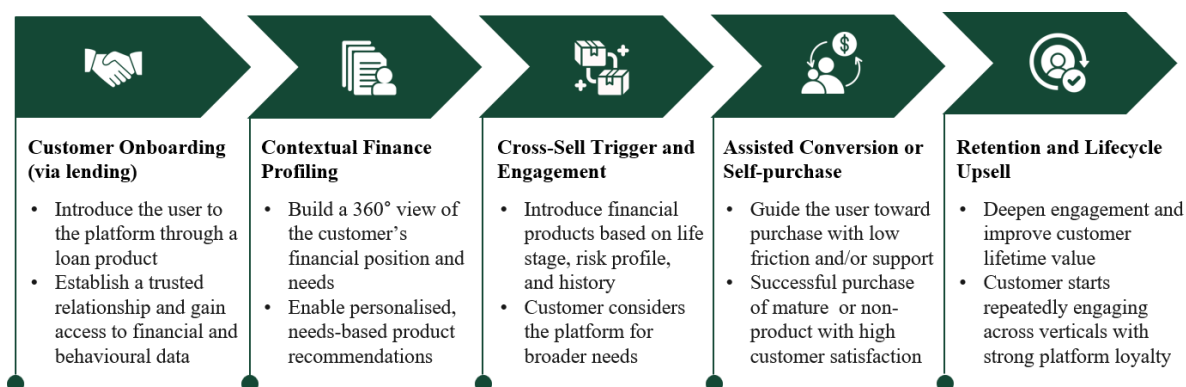
As users move along this lending journey, the platform also benefits from a steady stream of first-party data, enabling sharper underwriting models and risk-adjusted pricing. This strengthens portfolio quality while expanding the pool of eligible borrowers. Over time, lending becomes more than a standalone vertical and acts as the entry point and foundation for a broader relationship with the user.

4.2. Leveraging the broader data-driven opportunity, credit platforms are building diversified revenue streams through personalised cross-sell across financial services

The financial context unlocked through personal lending enables platforms to deliver highly contextual cross-sell offerings across the user's financial lifecycle. With ongoing visibility into income patterns, repayment behaviour, and cash flow timing, platforms can surface relevant products, such as insurance for financially disciplined users. These recommendations are grounded in behavioural data rather than static segmentation, allowing platforms to tailor offerings with greater precision. By personalising product selection, timing, and communication, platforms can align offerings with each user's evolving financial capacity and intent.

Building on this evolving engagement model, credit platforms are increasingly capitalising on cross-sell opportunities to diversify revenue streams and improve unit economics. With acquisition costs already absorbed through lending, platforms can layer high-margin financial products, such as insurance, wealth management, or co-branded credit products, into the user journey with minimal incremental cost. This shift not only enhances customer lifetime value but also allows platforms to access more RoE-accretive offerings like secured loans (ex. housing loans), digital gold, and investment advisory. These cross-sell levers form the foundation for a scalable, full-stack financial services business.

Figure 18: Journey from onboarding a consumer via a personal loan product to cross-selling additional financial products



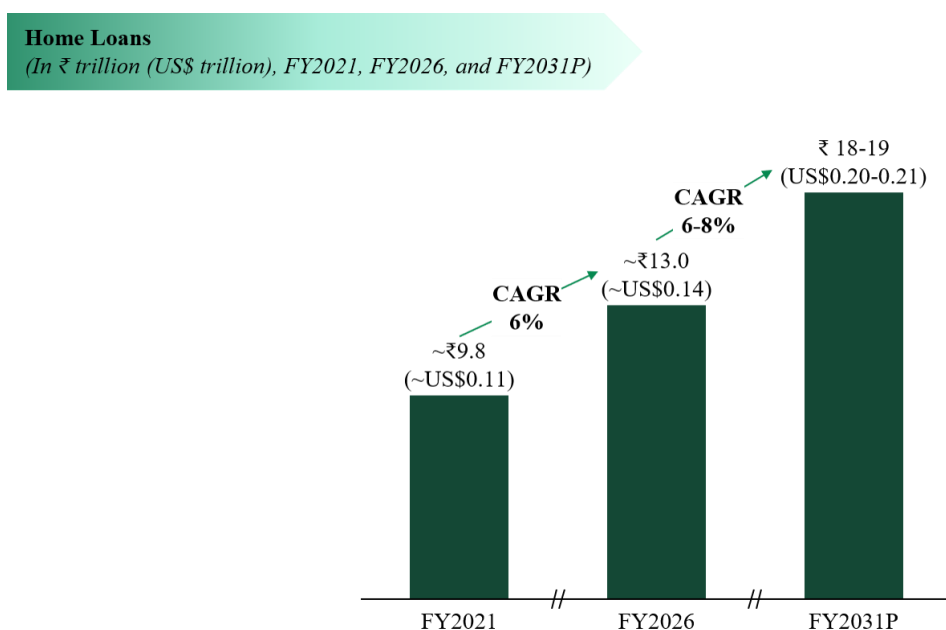
Source(s): Redseer Research

As digital platforms expand their engagement beyond personal loans into broader credit offerings and complementary financial products, several high-growth segments are emerging as key opportunities. These are outlined below:

4.2.1. Home Loans

Home loans have traditionally been the stronghold of banks, given the secured nature, long tenures, and lower cost of capital associated with the segment. The home loan market accounted for ~₹13 trillion (US\$0.14 trillion) of sanctions in FY2026, which is projected to grow at a CAGR of 6-8% by FY2031P. The government's push for affordable housing, through initiatives like the Pradhan Mantri Awas Yojana (PMAY), income tax rebates on home loan interest payments, and interest rate reductions by the Reserve Bank of India (RBI), has played a vital role in increasing home ownership aspirations and thus will give a push to the home loans market.

Figure 19: India's home loan market is projected to grow at 6-8% CAGR between FY2026 and FY2031P



Note(s): Conversion rate: US\$1 = ₹90

Source(s): Redseer Research and Analysis

However, this landscape is evolving, presenting a compelling opportunity for NBFC-led digital lenders to expand their presence. Between FY2026 and FY2031P, NBFC-led home loan sanctions are projected to grow faster than

the market driven by their ability to serve informal segments, offer personalised underwriting, and respond swiftly to shifting demand.

Digital-first model helps address key inefficiencies in traditional secured lending, such as long turnaround times (TAT), manual documentation, and limited transparency, while leveraging digital infrastructure that is not constrained by physical geographic presence to deliver a streamlined, technology-enabled lending experience. Full-stack fintech NBFCs use AI/ML-based underwriting engines, third-party data integrations, and digital KYC to approve and disburse loans within days, reducing TAT from 3-4 weeks to as little as 1-2 days. Moreover, these players are increasingly focusing on Tier 2+ cities, where traditional institutions lack sufficient reach. The asset-light nature of fintech NBFCs also allows them to offer flexible loan ticket sizes, customised repayment plans, and competitive pricing, thereby widening the customer funnel across diverse borrower profiles.

4.2.2. Insurance Distribution

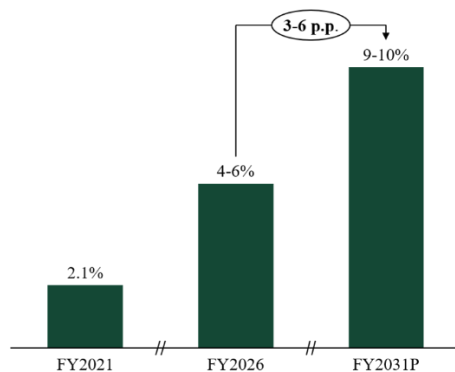
Within financial services, insurance distribution presents a highly attractive opportunity, characterised by low penetration and significant headroom for growth. As a rapidly expanding market, it aligns well with the scale, data richness, and engagement advantages inherent to digital credit platforms. India's insurance penetration remains materially lower than global peers, at 4-6% in FY2026, compared to ~11.8% in the United Kingdom, and ~12.1% in the United States. India's total GDPI has been growing at a CAGR of ~10% between FY2021 and FY2026, reaching ~₹14 trillion (~US\$156 billion) in FY2026. Currently, life insurance dominates this market, accounting for ~74% of the total GDPI, followed by Health and Motor at ~9% and ~8% respectively. By FY2031P insurance GDPI is projected to rise to ₹21-23 trillion (US\$233-256 billion), growing at a CAGR of 10-12% for the next five years. This is being driven by greater risk awareness, regulatory focus on underserved areas, and the expansion of embedded and context-specific insurance products. The rise of digital distribution and bundled offerings is further improving accessibility and driving adoption across diverse consumer segments.

While life insurance distribution in India continues to be dominated by individual agents and direct channels, brokers play a significantly larger role in non-life insurance. This is driven by the need for price comparison, product customisation, insurer selection, and claims support across fragmented offerings, making brokers a critical channel in the non-life distribution ecosystem.

Digital channels, in particular, have witnessed significant traction in recent years, propelled by increased internet access, smartphone adoption, and growing customer comfort with online transactions. While direct digital business currently forms a small share of overall distribution, its growth signals a gradual shift toward a hybrid model, where digital platforms complement rather than replace traditional intermediaries.

Figure 20: India's digital insurance penetration has risen from 2.1% to 4-6% over the last five years and is projected to grow to 9-10% by FY2031P

Digital insurance as a % of overall GDPI – India
(In %, FY2021, FY2026, and FY2031P)



Note(s): The digital GDPI penetration includes only non-assisted insurance sales and is calculated as the ratio of the GDPI from digital channels to the overall GDPI generated in the year

Source(s): Insurance Regulatory and Development Authority of India ("IRDAI"), Redseer Research and Analysis

As credit players access verticals like insurance distribution, their ability to scale profitably hinges on leveraging core capabilities developed through lending. These players are not only using data-driven models to underwrite loans but also leveraging the infrastructure to cross-sell financial products and optimise economics. The following capabilities are central to how credit platforms are driving diversification and sustainable growth:

- **Holistic risk assessment via enriched datasets:** Digital lenders already leverage alternative data such as income flows, transaction history, digital payment behaviour, mobile usage, to assess creditworthiness. These same inputs can power more inclusive and accurate insurance risk assessment, especially for first-time buyers, enabling personalised products with better risk-pricing and wider reach.
- **Embedded insurance at credit touchpoints:** Lending journeys create natural, high-intent moments to embed contextual insurance - such as credit life at disbursal, asset protection during financing, and income protection at EMI setup - while seamless autofill, timely nudges, and clear disclosures improve conversion, enhance borrower protection, and generate incremental fee-based revenue.
- **Flexible distribution and servicing models:** Lenders can adopt different insurance distribution roles - such as corporate agent, aggregator, or broker - depending on the use case, customer segment, and product complexity. This flexibility enables platforms to monetise origination, servicing, and claims support while remaining asset-light and avoiding underwriting risk.
- **Capital-light, high-ROI expansion:** With existing data, engagement infrastructure, and trust, platforms can scale insurance distribution with minimal capital. Like lending marketplaces, insurance revenue is fee-based and RoE-accretive, offering strong margin potential without burdening the balance sheet.

4.2.3. Credit Cards

Credit card transactions in India amount to ~₹23 trillion (US\$256 billion) in FY2026, having grown at a CAGR of ~31% over the last 5 years. This has been driven by growing consumer preference for credit in high-value discretionary spending, followed by increased credit card penetration, expansion of reward-linked offerings, and a shift from cash and debit to digital, credit-based transactions across online and offline channels. Traditionally led by banks, the credit card market is now seeing growing participation from NBFC-led digital platforms through co-branded credit cards and Credit-on-UPI.

For co-branded cards the partnerships with issuing banks and consumer brands offer a capital-light route to enter the revolving credit space, without taking on full regulatory or balance sheet responsibility. Co-branded cards have gained strong traction due to their personalised rewards and alignment with specific consumer spends (for example, travel, e-commerce, and fuel). Their share of total credit cards issued has grown from ~5% in FY2021 to ~22% in FY2026, with over one-third of all new cards being co-branded. This segment is projected to capture over 30-35% market share by FY2031P, growing at an 18-24% CAGR, ~2x faster than traditional cards.

Another disruptive innovation is the launch of credit on UPI, which is poised to expand credit access to the Indian markets. UPI has become a ubiquitous payment platform, clocking over ~238 billion transactions in FY2026, having grown at a CAGR of ~44% from ~38 billion transactions in FY2021, according to National Payments Corporation of India ("NPCI"). At the same time the total value of UPI transactions has grown from ~₹41 trillion (US\$0.46 trillion) in FY2021 to ~₹310 trillion (US\$3.44 trillion) in FY2026 at a CAGR of ~50%. Embedding credit directly into UPI enables direct credit access to ~500 million yearly active users of UPI, offering:

- **Simplified access to credit:** By linking pre-approved credit lines to UPI handles, users can seamlessly access credit at the point of sale, including offline Kirana stores.
- **Inclusion into formal credit system:** Credit on UPI has the potential to include users outside the traditional salaried or high-income base, especially self-employed individuals and micro-entrepreneurs who continue to rely on informal credit sources.
- **Cost-efficient infrastructure:** UPI eliminates the need for physical card issuance and expensive point-of-sale (PoS) infrastructure, thereby reducing operational costs for issuers and enabling scalable credit distribution.

The RBI's regulatory push to allow interoperable credit on UPI further enhances this proposition by ensuring wider merchant acceptance and fair market competition.

For digital lenders, co-branded cards offer a strategic lever to expand their financial services portfolio, deepen user engagement, and serve a fast-growing, high-retention consumer segment. The following drivers make this segment a high value diversification option for the platforms:

- **Increased credit-card penetration:** Credit card penetration has grown at a CAGR of over 15% in the last four years, reaching ~110 million cards as of March 2025, according to the RBI. However, this figure still lags global benchmarks, indicating a significant headroom for future growth.
- **India's rising digital-savvy middle class:** Consumers are increasingly seeking personalised rewards, better user experiences, and convenience. Co-branded credit cards, by being tailored to consumers' spending habits across travel, e-commerce, fuel, or food delivery, offer curated rewards and experiences that traditional credit cards typically do not. This differentiated value proposition has led to a surge in consumer adoption.
- **Greater involvement from a diverse range of non-banking partners:** large consumer brands, mobility providers, and online platforms, have started entering the credit ecosystem by launching co-branded partnerships. These companies leverage their customer insights and high engagement to drive card issuance and usage, while banks benefit from an expanded distribution network and enhanced product relevance.

4.2.4. Digital Gold

Digital gold has emerged as a transformative financial service in India, bridging the nation's traditional affinity for gold with modern digital technology. The Securities and Exchange Board of India (SEBI) has developed the Electronic Gold Receipt (EGR) system, which was notified as 'securities' under the Securities Contracts (Regulation) Act 1956 in December 2021 enabling gold to be traded electronically on stock exchanges with proper regulatory oversight.

Indian fintech companies have pioneered several innovations in the digital gold space. Platforms have created infrastructure that allows users to invest as little as ₹1-10 in digital gold.

Key fintech innovations include:

- Fractional ownership models enabling micro-investments
- UPI Auto Pay integration for systematic investment plans
- 24/7 trading capabilities through mobile applications
- Vault storage solutions with insurance coverage
- Instant liquidity through buy-back guarantees

Collectively, these offerings reflect the evolution of digital platforms into comprehensive financial ecosystems with multiple, complementary revenue streams.

By diversifying into multiple financial services streams, these full-stack digital providers are increasingly emerging as critical enablers of inclusive financial growth. Their integrated models allow for seamless customer journeys across credit, insurance, and investment products, enabling not just efficient cross-sell but also addressing structural gaps in financial access and engagement. By combining digital reach, real-time data, and modular offerings, these platforms are well-positioned to drive penetration across consumer segments through the following levers:

- **Enhancing pan-India access:** Digital platforms bridge gaps in credit, insurance, and investment access by reaching individuals and small businesses, particularly in remote regions, through intuitive, mobile-first interfaces.
- **Speed and convenience:** With digital onboarding and e-KYC often completed within 5-10 minutes, these platforms offer a frictionless alternative to traditional institutions, enabling rapid access to credit, insurance, and investment products with minimal documentation.

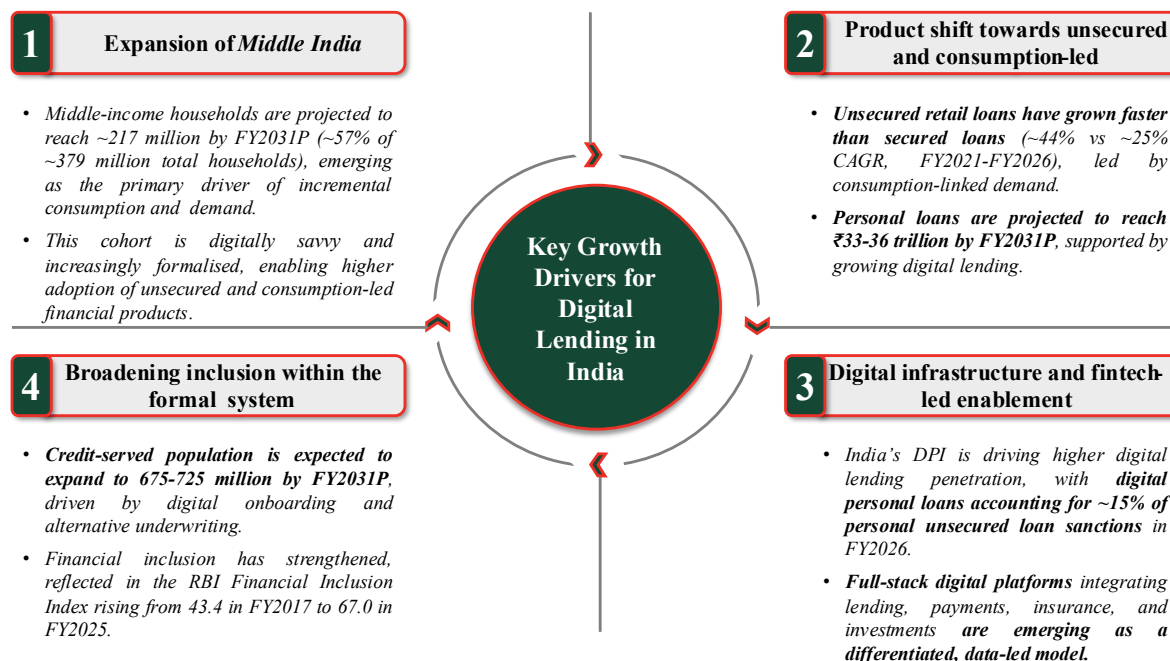
- **Data-driven underwriting:** Digital providers leverage alternative data sources, ranging from transaction histories to utility payments, to enable more accurate and data-driven risk assessments, strengthening underwriting precision across customer segments.
- **Product innovation:** Digital models are expanding reach through innovative offerings like BNPL for instant checkout credit, digital gold for micro-investing, and usage-based insurance products like Pay-As-You-Drive (“PAYD”), which personalise premiums based on actual behaviour.

By addressing both accessibility and personalisation, full-stack digital platforms are becoming foundational to India’s next phase of financial inclusion and product adoption.

Chapter 5: Total Addressable Market (TAM)

India's digital lending ecosystem stands at a structural inflection point. A combination of macro shifts such as rising household incomes, deepening digital adoption across city tiers, and stronger awareness of formal credit has accelerated the mainstreaming of retail credit. This transition is being led by the rise of *Middle India*, now the country's largest and fastest-growing demographic cohort, increasingly comfortable with formal finance and digital borrowing channels. As this cohort engages more actively with formal credit channels, the credit-served adult population in India is projected to reach 675-725 million by FY2031P, significantly widening the borrower base for full-stack digital lending players.

Figure 21: Four key structural drivers are powering the expansion of retail credit in India



Source(s): Redseer Research and Analysis

The total market opportunity in terms of total retail loan sanctioned for a full-stack digital lender in India stands at ~₹76.6 trillion (~US\$0.9 trillion) in FY2026, having grown at a CAGR of ~31% from ~₹19.6 trillion (~US\$0.2 trillion) in FY2021. It is projected to grow further to ₹138-151 trillion (US\$1.5-1.7 trillion) by FY2031P at a CAGR of 13-15%. This growth is underpinned by rising consumption and discretionary spends within middle-income households, DPI-led rails that reduce onboarding friction and enable faster credit delivery, wider product availability across secured and unsecured categories, and fintech-led distribution and underwriting models that extend formal credit access to thin-file borrowers.

Figure 22: The addressable retail lending opportunity for digital players is projected to reach ₹138-151 trillion (US\$1.5-1.7 trillion) and 675-725 million adults by FY2031P, highlighting substantial headroom to scale into mature loan categories and unlock meaningful cross-sell potential

Total Addressable Market (TAM)
(In million, %, ₹ trillion (US\$ trillion), FY2021, FY2026, FY2031P)

	FY2021	FY2026	FY2031P
India's Credit Served Population	~225	~533	675-725
Credit Served as a % of Adult Population ¹	~22%	~48%	58-62%
Total Addressable Market	~₹19.6 trillion (US\$0.2 trillion)	~₹76.6 trillion (US\$0.9 trillion)	₹138-151 trillion (US\$1.5-1.7 trillion)

Note(s):

1. Adult population is ~1,022 million, ~1,100 million, and ~1,173 million in FY2021, FY2026 and FY2031P respectively

2. Conversion rate: US\$1 = ₹90

Source(s): Redseer Research and Analysis

As borrowers gain comfort with formal credit, they naturally evolve from personal loans to more mature products such as consumer durable financing, auto loans, gold loans, and eventually home loans. This progression unlocks additional lending opportunities across categories and significantly increases the lifetime credit potential of each borrower as their needs and eligibility expand.

This journey also amplifies cross-sell potential. Digital lenders, equipped with deep behavioural insights, strong customer relationships, and scalable distribution infrastructure, are well-positioned to introduce adjacent financial products - from credit cards to insurance and wealth solutions. A unified product suite enhances customer lifetime value and strengthens the strategic advantage of full-stack digital financial platforms in a rapidly growing market.

Chapter 6: Competitive Landscape

In recent years, India's retail credit market has undergone a structural shift, supported by rising consumption demand, deeper digital penetration, and expanding access to formal credit. This evolution has accelerated the adoption of unsecured credit products such as personal loans, BNPL and short-tenure loans, which are typically characterised by faster decisioning requirements and limited documentation, making them well-suited to digital-led models.

This transformation has been enabled by the emergence of full-stack digital lending platforms that combine technology-led acquisition and underwriting with institutionally governed balance-sheet capabilities. Operating at scale in digital unsecured lending requires strong execution across the end-to-end credit lifecycle, including robust customer sourcing, data-led underwriting and risk assessment, compliant and efficient disbursal processes, and collections infrastructure capable of managing high-frequency repayment behaviour. As the market has evolved, platforms have increasingly adopted hybrid models that combine marketplace-led sourcing with captive NBFC arms, enabling greater control over underwriting policies, portfolio monitoring, and collections outcomes, while also supporting sustained scale and regulatory alignment. Moneyview competes with these platforms, as well as with listed digital platforms and listed NBFCs.

This section benchmarks the largest full-stack digital lending platforms in India - **Moneyview, Kreditbee, Kissht, Fibe, and Navi**. Each of these players has ₹10+ billion in total revenue in FY2025 across both their digital platforms and NBFC arms.

Alongside these digital-first players, the broader digital financial services marketplace also includes listed incumbents such as **Paytm** ("One 97 Communications Limited"), **Policy Bazaar** ("PB Fintech Limited") which are listed digital financial services platforms, while **SBI Cards and Payments Services Limited** and **Bajaj Finance Limited** are listed NBFCs, all of which offer comparable products at scale through varied business models. Together, these peers provide a comprehensive view of the performance of the digital financial service ecosystem in India. A global view of the peer market includes players like **Nu Bank** ("Nu Holdings Ltd.") and **Sofi Cards** ("Sofi Technologies Inc."). They provide a high-level view of how digital financial services market is moving globally.

Table 3: Legal names of the unlisted and listed digital lending platforms, listed digital platforms, listed NBFCs and listed global peers

Peers	Legal Name of the Entity
Unlisted Peers - Digital Lending Platforms	
Moneyview	Moneyview Limited
Kreditbee ¹	KrazyBee Services Private Limited
Navi	Navi Limited
Fibe	Social Worth Technologies Private Limited
Listed Peer - Digital Lending Platform	
Kissht	OnEMI Technology Solutions Limited
Listed Peers - Digital Platforms	
Policybazaar	PB Fintech Ltd.
Paytm	One97 Communications Ltd.
Listed NBFCs	
Bajaj Finance	Bajaj Finance Ltd.
SBI Cards and Payments	SBI Cards and Payments Services Ltd.
Listed Global Peers - Consolidated	
Nu Bank	Nu Holdings Ltd.
Sofi Cards	Sofi Technologies Inc.

¹ Only the NBFC has been considered for the purpose of this analysis, as following the July 2024 dissolution of KreditBee's parent entity, Finnov Private Limited, the NBFC and the technology platform now operate as separate entities with no single consolidated parent. Any deviations from this treatment have been explicitly highlighted where applicable.

Table 4: Moneyview Limited is the largest full-stack digital lending platform among its digital lending platform peers in India as of FY2025, based on assets under management.

Players	Loan AUM (₹ million)					Total AUM Growth (%)		
	Q1 ¹ FY2027	Q1 FY2026	FY2026	FY2025	FY2024	FY202 6	FY2025	FY2024
Unlisted Peers - Digital Lending Platforms								
Moneyview Limited ²	225,201.65	177,078.39	213,801.37	167,151.41	128,848.26	27.91%	29.73%	68.56%
KrazyBee Services Private Limited ³	NA	106,010.00	NA	101,020.00	76,440.00	NA	32.16%	64.60%
Navi Limited ⁴	NA	NA	NA	116,949.30	NA	NA	NA	NA
Social Worth Technologies Private Limited ⁵	NA	55,840.00	86,027.39	52,678.56	40,641.54	63.31%	29.62%	107.04%
Listed Peer - Digital Lending Platforms								
OnEMI Technology Solutions Limited ⁶	80,010.00	49,720.00	70,664.39	40,866.38	26,042.75	72.92%	56.92%	105.40%
Listed Peers - Digital Platforms								
PB Fintech Ltd.	NA	NA	NA	NA	NA	NA	NA	NA
One97 Communications Ltd.	NA	NA	NA	NA	NA	NA	NA	NA
Listed NBFCs								
Bajaj Finance Ltd. ⁷	5,469,440.00	4,414,500.00	5,099,750.00	4,166,610.00	3,306,150.00	22.40%	26.03%	33.65%
SBI Cards and Payments Services Ltd. ⁸	582,690.00	566,070.00	569,260.00	558,400.00	508,460.00	1.94%	9.82%	24.86%
Listed Global Peers - Consolidated								
Nu Holdings Ltd. ⁹	NA	NA	NA	NA	NA	NA	NA	NA
Sofi Technologies Inc. ⁹	NA	NA	NA	NA	NA	NA	NA	NA

Note(s):

1. Figures for Q1 FY2027 represent the April-May-June quarter of 2026

2. Managed AUM refers to the aggregate value of principal outstanding for the loans serviced through the platform as of the last day of the relevant period/FY (Gross AUM)

3. Consolidated entity data (KrazyBee Services Private Limited and Finnovation Tech Solutions Private Limited) is considered, FY2026, FY2025 and FY2024 data sourced from credit rating reports

4. Gross Managed Loan Book (AUM)

5. Data Sourced from DRHP for FY2024-26

6. Data sourced from RHP for FY2024-25, Investor Presentation for FY2026, and Press release on provisional business update for Q1FY2027; AUM represents aggregate of principal outstanding held in on-book and held in off-book lending partners books as on the last day of the relevant period (includes on-book and off-book AUM)

7. As per the document - "Information under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015 r/w Schedule A of Regulation 8 of SEBI (Prohibition of Insider Trading) Regulations, 2015" for Q1FY2027

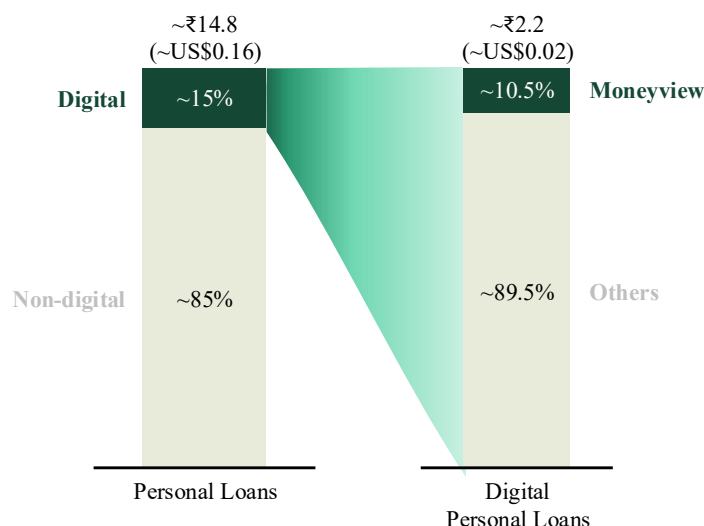
8. Receivables considered as AUM for FY2026 and Q1FY2027

9. For global firms CY2023, CY2024 and CY2025 have been considered as proxies for FY2024, FY2025 and FY2026, respectively, and Q2 CY2025 has been considered as a proxy for Q1 FY2026, to account for differences in accounting standards

Source(s): Annual Reports, Credit Bureau Reports

Figure 23: Moneyview Limited accounted for approximately 10.5% of total digital unsecured personal loan sanctions and ~1.6% of overall unsecured personal loan sanctions in FY2026. Moneyview reported the highest AUM among its digital lending platform peers as of FY2025. With the personal loans market projected to expand to ₹33-36 trillion (US\$0.37-0.40 trillion) and penetration expected to reach 20-21% by FY2031P, platforms such as Moneyview Limited are well positioned to benefit from the significant headroom for growth.

Moneyview Market Share in Digital Personal Loan
(In ₹ trillion (US\$ trillion), %, FY2026)



Note(s): (1) Conversion rate: US\$1 = ₹90
Source(s): Redseer Research and Analysis

Table 5: Moneyview Limited has recorded the highest CAGR in total income between FY2024-26 among all the listed peers.

Players	Total Income ¹ (₹ Millions)					Total Income Growth (%)			
	Q1 ² FY2027	Q1 FY2026	FY2026	FY2025	FY2024	FY2024 -26	FY2026	FY2025	FY2024
Unlisted Peers - Digital Lending Platforms									
Moneyview Limited	10,650.9 2	7,029.16	34,042.7 4	23,785.2 9	13,892.4 1	56.54%	43.13%	71.21%	105.20%
KrazyBee Services Private Limited ³	NA	6,274.68	30,283.6 9	21,868.3 5	14,003.2 7	47.06%	38.48%	56.17%	95.12%
Navi Limited	NA	NA	NA	26,891.4 0	22,745.0 0 ⁴	NA	NA	18.23%	35.04%
Social Worth Technologies Private Limited ⁵	NA	3,580.00 6	16,014.6 9	12,248.6 4	7,800.89	43.28%	30.75%	57.02%	89.13%
Listed Peer - Digital Lending Platforms									
OnEMI Technology Solutions Limited ⁷	6,765.55	4,657.17	22,091.2 9	13,526.8 8	17,003.0 2	13.98%	63.31%	(20.44%)	69.77%
Listed Peers - Digital Platforms									
PB Fintech Ltd.	19,813.2 0	14,467.5 0	71,664.5 0	53,850.2 0	38,182.5 0	37.00%	33.08%	41.03%	35.55%
One97 Communications Ltd.	26,300.0 0	21,589.0 0	92,910.0 0	76,249.0 0	1,05,247. 00	(6.04%)	21.85%	(27.55%)	25.29%
Listed NBFCs									
Bajaj Finance Ltd.	2,31,664. 20	1,93,764. 30	8,19,895. 00	6,88,469. 80	5,49,825. 10	22.11%	19.09%	25.22%	32.75%
SBI Cards and Payments Services Ltd.	52,053.6 0	50,353.9 0	2,07,076. 20	1,86,371. 50	1,74,835. 00	8.83%	11.11%	6.60%	22.38%
Listed Global Peers - Consolidated									
Nu Holdings Ltd. ^{8,9,10}	4,96,188. 72	3,30,162. 30	14,19,72 6.69	10,36,53 6.75	7,22,607. 84	40.17%	36.97%	43.44%	67.54%

Sofi Technologies Inc. ^{8,9,10}	1,09,680.84	76,944.96	3,25,201.86	2,40,737.31	1,91,051.01	30.47%	35.09%	26.01%	34.91%
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Note(s):

1. Total Income is the aggregate of revenue from operations and other income during the relevant period / year

2. Figures for Q1 FY2027 represent the April-May-June quarter of 2026

3. Only the NBFC has been considered here

4. Excluding one-off gain of ₹5,192.46 million on sale of subsidiary

5. Data Sourced from DRHP for FY2024-26

6. Data Sourced from Credit Rating Report.

7. Data sourced from RHP for FY2024-25 and from the Statement of Consolidated Audited Financial Results for the quarter and year ended 31st March 2026 for FY2026

8. For global firms, CY2023, CY2024 and CY2025 have been considered as proxies for FY2024, FY2025 and FY2026, respectively, and Q2 CY2025 has been considered as a proxy for Q1 FY2026, and Q2 CY2026 has been considered as a proxy for Q1 FY2027 to account for differences in accounting standards; For Sofi Technologies Inc., Total net revenue is considered and for Nu Bank Total Revenue is considered

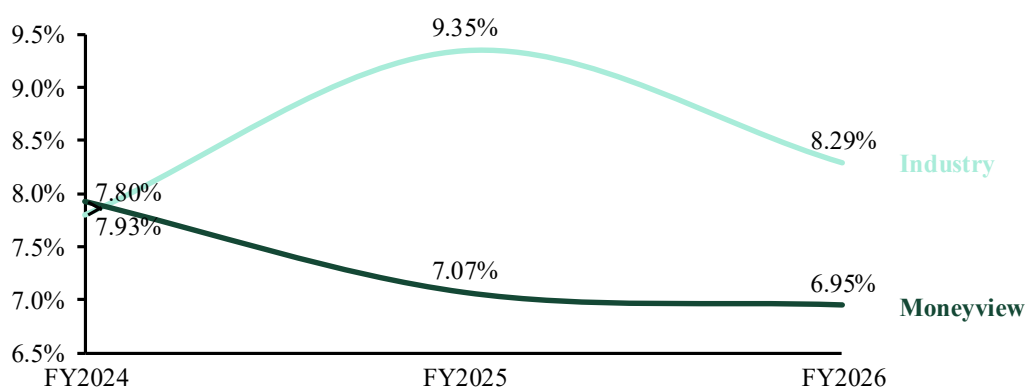
9. Nu reports revenue before deducting interest and SoFi after deducting the interest it pays out

10. Conversion rate: US\$1 = ₹90

Source(s): Annual Reports, Investor Presentations, Financial Results, Credit Bureau Reports

Figure 24: Moneyview Limited reduced its annualised loss rate consistently from 7.93% in FY2024 to 7.07% in FY2025 and 6.95% in FY2026, even as the industry average rose from 7.80% to 9.35% before easing to 8.29%, remaining above its FY2024 level

Annualised losses¹ – Industry and Moneyview (In %, FY2024, FY2025, and FY2026)



Note(s): Annualised losses for the industry are calculated as the sum of unsecured personal loans from Banks and NBFCs transitioning into 90+ Days Past Due ("DPD") and write-offs during the period / year, divided by average AUM. Annualised losses of loans facilitated by the Moneyview platform are calculated as the sum of loans transitioning into 90+ DPD and write offs during the period / year, divided by average AUM.

Source(s): Equifax, Redseer Research and Analysis

During FY2025, the broader lending industry was impacted by macroeconomic headwinds and sustained inflationary pressures, which weakened borrower affordability and led to an increase in delinquencies across the industry. Despite these industry headwinds, Moneyview demonstrated resilience and reduced its annualised losses, supported by strong risk segmentation enabled through the integration of alternative data, such as transaction behaviour, cash-flow stability, device and app metadata, and employment patterns, alongside traditional bureau signals. Together, these capabilities allow for dynamic underwriting, fast recalibration of credit limits, and early risk detection, resulting in improved loss rates.

Table 6: This combination of disciplined loss management and expanding access has enabled Moneyview Limited to maintain the highest profit before tax (“PBT”) among its digital lending platform peers in FY2025, while also recording the strongest year-on-year Profit Before Tax (“PBT”) growth within this peer set in the same year.

Players	Profit Before Tax ¹ (₹ Millions)					PBT Growth (%)		
	Q1 ² FY2027	Q1 ² FY2026	FY2026	FY2025	FY2024	FY2026	FY2025	FY2024
Unlisted Peers - Digital Lending Platforms								
Moneyview Limited	2,327.49	897.27	5,340.07	3,192.11	1,983.03	67.29%	60.97%	22.65%
KrazyBee Services Private Limited ³	NA	1,230.41	6,410.08	2,968.09	2,683.87	115.97%	10.59%	206.73%
Navi Limited ⁴	NA	NA	NA	(410.66)	(2,161.00)	NA	NA	NA
Social Worth Technologies Private Limited ⁵	NA	NA	3,863.49	1,565.51	1,356.19	146.79%	15.43%	1,905.31%
Listed Peer - Digital Lending Platforms								
OnEMI Technology Solutions Limited ⁶	1,277.01	797.50	3,766.84	2,162.64	2,674.41	74.18%	(19.14%)	1,016.52%
Listed Peers - Digital Platforms								
PB Fintech Ltd.	1,785.80	923.40	7,073.70	3,456.30	771.10	104.66%	348.23%	(115.80%)
One97 Communications Ltd.	2,470.00	1,432.00	7,680.00	(14,685.00)	(13,847.00)	(152.30%)	6.05%	(20.55%)
Listed NBFCs								
Bajaj Finance Ltd.	81,490.00	63,675.80	2,60,818.70	2,20,796.30	1,93,095.70	18.13%	14.35%	24.35%
SBI Cards and Payments Services Ltd.	8,931.30	7,483.60	29,131.90	25,806.80	32,318.00	12.88%	(20.15%)	6.64%
Listed Global Peers - Consolidated								
Nu Holdings Ltd. ^{7,8}	1,11,268.17	79,142.58	3,48,157.71	2,51,567.82	1,38,517.02	38.40%	81.62%	NA
Sofi Technologies Inc. ^{7,8}	18,387.81	10,097.28	47,327.13	21,001.05	(27,104.22)	125.36%	(177.48%)	NA

Note(s):

1. Profit before tax excludes exceptional items

2. Figures for Q1 FY2027 represent the April-May-June quarter of 2026

3. Only the NBFC has been considered here

4. From continuing operations; Excluding one off gain of INR 5,192.46 million on sale of subsidiary for FY2024

5. Data sourced from DRHP for FY2024-26

6. Data sourced from RHP

7. For global firms, CY2023, CY2024 and CY2025 have been considered as proxies for FY2024, FY2025 and FY2026, respectively, and Q2 CY2025 has been considered as a proxy for Q1 FY2026, and Q2 CY2026 has been considered as a proxy for Q1 FY2027 to account for differences in accounting standards. For global firms, income before income taxes is considered for PBT

8. Conversion rate: US\$1 = ₹90

Source(s): Annual Reports, Investor Presentations, Financial Results, Credit Bureau Reports

Threats and Challenges

Some of the threats and challenges facing full-stack financial services platforms are as follows:

1. **Regulatory uncertainty and structural shifts:** Frequent regulatory interventions by the RBI, around DLG caps, BNPL norms, and restrictions on outsourcing of core lending functions, pose significant business model risks. Sudden policy shifts can impact unit economics, restrict product offerings, change product strategy, and require time-consuming platform overhauls. With expansion of service offerings, platforms fall under the purview of more regulatory bodies such as IRDAI and SEBI, exposing themselves to higher degrees of scrutiny.
2. **Capital access and liquidity risk:** Fintech NBFCs are dependent on external funding and face challenges in accessing long-term, low-cost capital. In a tight credit environment, this can constrain disbursal capacity and force platforms to scale back. Smaller NBFCs within platforms may struggle with credit ratings and investor confidence. Sustained access to capital will be a critical differentiator for platforms looking to scale beyond niche customer segments.
3. **Rising delinquencies and credit quality deterioration:** Rapid growth into sub-prime and new-to-credit segments exposes platforms to higher default risk. A lack of credit bureau depth in many cases weakens risk assessment. As economic conditions tighten, maintaining portfolio quality without compromising growth is a key challenge. Failure to balance growth with asset quality could lead to rising Gross Non-Performing Assets (“GNPA”) levels and increased provisioning burdens.
4. **Profitability pressure amid high customer acquisition costs:** Intense competition has pushed platforms to offer zero-cost EMIs, deep discounts, and cashback-led acquisition. Coupled with rising digital marketing costs and limited pricing power in lending, this puts pressure on contribution margins and delays breakeven for many players. Without a path to sustainable unit economics, long-term profitability remains elusive for many digital lenders. To sustain operations, platforms must optimise customer acquisition funnels and improve monetisation per user, through cross-selling high-margin products.
5. **Data privacy, cybersecurity, and platform risk:** As digital lenders collect and process sensitive financial and behavioural data, they face mounting scrutiny under data protection laws such as the DPDP Act. Any breach or misuse can erode customer trust and invite regulatory action. Securing systems against fraud and cyberattacks is increasingly non-negotiable. As data becomes core to credit and other financial decisions, robust privacy and security protocols are key to long-term defensibility.
6. **Stricter risk weights on unsecured lending and personal loans:** In response to rising concerns over asset quality and aggressive retail credit expansion, the Reserve Bank of India (RBI) in November 2023 increased the risk weights on unsecured personal loans by 25 percentage points, for both banks and NBFCs. These regulatory moves significantly raise the capital requirement for lending institutions, making unsecured credit, like BNPL, personal loans, and consumer finance, more expensive to originate and maintain.

Despite these challenges, the outlook for digital financial services platforms in India remains highly promising. A large and expanding base of credit users, increasing comfort with digital credit, and supportive regulatory intent toward financial inclusion continue to create strong tailwinds. Platforms that navigate regulatory shifts, maintain portfolio quality, build consumer trust, and expand offerings are well-positioned to scale sustainably and capture meaningful share in India’s rapidly formalising financial ecosystem.

Glossary

Terms in Use	Definition
AI/ML	Artificial Intelligence (“AI”) refers to computer systems that perform tasks normally requiring human intelligence; Machine Learning (“ML”) is a subset of AI in which systems learn patterns from data to make predictions or decisions
CAGR (Compound Annual Growth Rate)	CAGR (Compound Annual Growth Rate) is the average annual growth rate of an investment or value over a specified period, assuming constant year-on-year growth.
Consumer Loans	Include Personal loans, Auto loans, Housing loans, Loans against property, and other sanctions which include gold loans, loans against securities, consumer durable loans, education loans, credit card loans
Conversion Rate	US\$1 = ₹90
CY	Calendar Year (January to December)
DigiLocker	DigiLocker is a Ministry of Electronics and Information Technology (MeitY), Government of India-launched secure cloud-based platform for storage, sharing and verification of documents & certificates
E-commerce	Retail business model that involves customers buying and selling goods over the internet
e-KYC	Electronic Know-Your-Customer is a digital process to verify a customer’s identity without the need for physical documents
Financial Inclusion (“FI”) Index	The Financial Inclusion Index (FI Index) is a composite measure that tracks the extent of financial inclusion in a country, considering access to banking, credit, insurance, and digital financial services
Fintech	Financial technology used to describe new technology that seeks to support, improve and automate the delivery and use of financial services
FY	Financial year as per Indian standard which begins on 1st April of the base year and ends on 31st March of the following year. For reference, FY2024 includes time period 1st April 2023 to 31st March 2024.
Gross Domestic Product (“GDP”)	Gross domestic product (GDP) is the total monetary or market value of all the finished goods and services produced within a country’s borders in a specific time period.
Gross National Income (“GNI”)	Gross National Income (GNI) measures the total domestic and foreign value added claimed by residents at a given period in time.
IRDAI	Insurance Regulatory and Development Authority of India (“IRDAI”) is the statutory body that regulates and supervises the insurance sector in India
Merchant Loans	Includes Secured and Unsecured Business Loans and Commercial Vehicle Loans
Metro	Metro cities indicate 8 cities, namely - Mumbai (Maharashtra), Delhi (NCT), Bangalore (Karnataka), Chennai (Tamil Nadu), Hyderabad (Telangana), Kolkata (West Bengal), Pune (Maharashtra) and Ahmedabad (Gujarat)

Middle-income households	Households with annual income between ₹0.3-1.1 million (US\$3,300-12,200)
NBFC	A Non-Banking Financial Company (“NBFC”) is a company registered under the Companies Act that provides banking-like financial services (such as loans and credit facilities) but does not hold a banking licence
NM	Not Meaningful
PFCE (Private Final Consumption Expenditure)	Expenditure incurred by the resident households and non-profit institutions serving households on final consumption of goods and services, whether made within or outside the economic territory
RBI	The Reserve Bank of India (“RBI”) is India’s central bank, responsible for monetary policy and regulation of the banking and NBFC sectors
Tier 1	Cities with a population of more than 1 million
Tier 2+	Cities with a population of less than 1 million
TPV	Total Payment Value
UPI	UPI stands for Unified Payments Interface, a real-time payment system that allows users to transfer funds between bank accounts using a mobile app

Annexure B

List of Directors, KMP, Promoters & Senior Management

Sl. No.	Name of the Promoter
1	Puneet Agarwal
2	Sanjay Aggarwal
3	Sushma Abburi

Sl. No.	Name of the Promoter Group
1	Chitra Agarwal
2	Payal Himatsingka
3	Anay Agarwal
4	Ashwin P Gramopadhye
5	The Agarwal Family Revocable Trust
6	The Irrevocable Gift Trust for Viplav Vivek Vaidya
7	The Irrevocable Gift Trust for Parnika Vaidya
9	Bimla Agrawal
10	Sandeep Agrawal
11	Sarita
12	Avani Aggarwal
13	Tanvi Aggarwal
14	Abburi Sethuramiah
15	Ravindra Abburi
16	Scoopz Entertainment Private Limited
17	Laughing Dots Entertainment Private Limited
18	Asta
19	Tvaya Trust
20	Agarwal Family Trust
21	The Agarwal P Family Trust
22	The Agarwal C Family Trust
23	Ansh Prime LLC
24	Antra Prime LLC

Sl. No.	Name of the Director	Type
1	Sanjay Aggarwal	Executive Director & Chief Technology Officer
2	Puneet Agarwal	Managing Director & Chief Executive Officer
3	Subrata Mitra	Non- Executive Director (<i>Nominee of Accel Group</i>)
4	Alpana Parida	Independent Director
5	Sameer Kumar Baisiwala	Independent Director
6	Anil Berera	Independent Director

Sl. No.	Name of the KMP	Designation
1	Sanjay Aggarwal	Executive Director & Chief Technology Officer
2	Puneet Agarwal	Managing Director & Chief Executive Officer
3	Saurav Goyal	Chief Financial Officer
4	Ankit Kumar Jain	Company Secretary and Compliance Officer

Sl. No.	Name of the SMP	Designation
1	Saurav Goyal	Chief Financial Officer
2	Ankit Kumar Jain	Company Secretary and Compliance Officer
3	Sushma Abburi	Chief Product Officer
4	S V Prasanth Naidu	Chief Marketing Officer
5	Rahul Patidar	Chief Risk Officer

Sl. No.	Selling Shareholders
1	Puneet Agarwal
2	Sanjay Aggarwal
3	Chitra Agarwal
4	Internet Fund III Pte. Ltd.
5	Accel India IV (Mauritius) Limited
6	Accel Growth IV Holdings (Mauritius) Ltd.
7	Crimson Winter Limited
8	Lok Capital IV LLC
9	Lok Capital Co-investment Trust
10	Ribbit Capital
11	Evolve India Fund IV Ltd.
12	Apis Growth II (Mimosa) Pte. Ltd.
13	NLI Strategic Venture Investment Limited
14	TI JPNIN India Holdco, Ltd.
15	TI Platform SMRS SMA, L.P.
16	DI Investment LLC

Sl. No.	Subsidiaries
1	Whizdm Finance Private Limited
2	Zeo Fin Technology Private Limited